

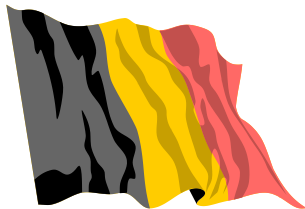
INTERNATIONAL SPECIAL TRAINING CENTRE (ISTC)



GERMANY, 1980



TURKEY, 1999



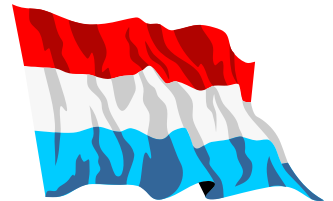
BELGIUM, 1980



DENMARK, 1994



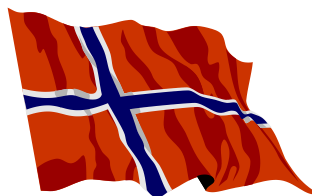
GREECE, 1981



NETHERLANDS, 1992



USA, 1986



NORWAY, 1989



ITALY, 1991

JOINING INSTRUCTIONS 2010

(DECEMBER 2009 EDITION)



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JOINING INSTRUCTIONS 2010

GENERAL

1. The following **Joining Instructions** apply to all courses executed at ISTC. Details specifying the various courses conducted at ISTC are issued as Annexes. These Instructions apply equally to all nations sending students to attend ISTC courses. For non-MOU nations requesting to attend ISTC courses, additional information is found in para 7 of this document.
2. The Annexes contain additional information regarding student requirements, equipment and assessment. Nations and units must thoroughly understand these documents to ensure students are prepared and informed accordingly.
3. Pre-study guides for e.g. Recognition Courses, medical dictionaries and a list of acronyms used at ISTC can be obtained through the respective Senior National Officer (SNO). Nations and Staff responsible for training should consider each nation's SNO as their point of contact and should not hesitate to contact him at any time.

ISTC CONCEPT

4. General

The Memorandum of Understanding (MOU) member Nations (DEU, BEL, GRC, USA, NOR, NLD, ITA, DNK & TUR) are operating and funding the ISTC located at Generaloberst Von Fritsch Kaserne, Pfullendorf, in the Federal Republic of Germany. It is a centralised training installation for SF/SOF and similar type units soldiers.

5. Aim of the ISTC

- a. To reduce and share training costs through centralisation of advanced training of Special Forces and similar units.
- b. To enhance, through an intensive exchange of experience the knowledge of operations by Special Forces and similar units.

6. Mission

- a. Conduct additional and advanced training for Special Forces and similar units.

b. Collect, process and provide information in consideration of multinational military missions useful to nations for further development of:

- Operational and tactical principles and doctrines
- Concepts, training and equipment for Special Forces and similar type Units.

c. Put training practice and experiences made during completed Special Forces operations into training.

7. Course allocation

a. Resident course vacancy allocation is jointly arranged by the MOU nations through their SNO at ISTC. A bidding conference is held at least 12 weeks prior to the beginning of each quarter to allocate course vacancies.

b. All courses are open to NATO nations. MOU-nations have priority in bidding for course allocation. Non-MOU NATO nations can apply for course vacancies on a space available basis. Students from non-NATO countries can participate in selected courses, subject to MOU nations approval.

c. ISTC also executes Mobile Training Teams (MTT) where selected ISTC courses are executed on national locations. MTTs are requested via SNOs or via contacts showed below. For MTT course overview and the request format see Annex U.

d. For contact information for non-MOU and non-NATO nations see para 32 and 33 below.

THE SCHOOL/LOCATION

8. ISTC is located at the GENERALOBERST-VON-FRITSCH-KASERNE, 88630 PFULLENDORF, BADEN -WÜRTTEMBERG (Map Series M745 Sheet number L8120 (NU 195 065). PFULLENDORF is 24 km North of the BODENSEE (Lake Constance), which is the natural border between AUSTRIA, SWITZERLAN and GERMANY.

TRAVEL

9. Students may travel by air, train or car to arrive at Pfullendorf.

a. Air. Students traveling by air can arrive at STUTTGART, MUNICH, ZURICH or FRIEDRICHSHAFEN Airports. On arrival at the airport they may use either a rental car or the train to travel to PFULLENDORF. Traveling by car to PFULLENDORF will take approx. 2 hours from STUTTGART, 3 hours from MUNICH and 1 hour from FRIEDRICHSHAFEN or ZURICH. When traveling by air, students must ensure that they have not booked a return flight before 1900 hrs on the day of their course completion (this means no check-in before 1800 hrs).

b. Train. The nearest train station to PFULLENDORF is MENGAN or SIGMARINGEN. When coming from STUTTGART, students must check before leaving the railway station whether they have to change at TUTTLINGEN or ULM, as

this is not always clearly shown on the timetable. Timetables for desired trips can be found at <http://www.bahn.de>. Travel time from STUTTGART to MENGEN is 2hrs 40min, to SIGMARINGEN is approximately 3 hours and from MUNICH to SIGMARINGEN approx 6 hours. (To arrive from SIGMARINGEN train station to GOV-Fritsch-Kaserne, see paragraph 10 below).

c. Car. Driving instructions/directions can be found at Annex T.

d. **New traffic regulation in Germany**, effective from the 01 May 2006: All vehicles must be equipped according to weather conditions. This means drivers must ensure that their windshield wiper fluid contains sufficient anti-freeze. On snow or ice covered roads, suitable tires (winter tires or all weather tires marked "M+S" or the symbol for a snow flake) must be used. If vehicles driven in snow or ice conditions are found to be equipped with unsuitable tires, there will be a fine. Additionally, insurances may not pay for damages sustained or caused in case of accidents due to wrong tires.

e. Local Car Hire Services:

BUDGET*	Burgwiesen 1, Sigmaringen	+49 (0)7571 - 74470
EUROPCAR*	Tulpenweg 1, Ueberlingen	+49 (0)7551 - 4217
GERL-HEIN	Theuerbach 14, Pfullendorf	+49 (0)7552 - 92220

* The rental car may be picked up and turned in at the airport of your arrival/departure.

REPORTING

10. Students will report in the foyer of their accommodation (Generaloberst von Fritsch Kaserne) at 1900 hrs on the Sunday proceeding the course start date for a reception brief and initial administration (**in civilian clothes**). Military transportation is provided during the reporting day, if this has been requested through the respective SNO one week in advance. If requested, appropriate vehicles for transportation will be sent to the MENGEN or SIGMARINGEN railway station. Departure for ISTC is at 1800 hrs. Students arriving after that time must use public transportation (see also para 14).

COURSE TIMINGS

11. All courses begin on Sunday 1900 hrs and end on Friday. There may be exceptions on the Sniper and CQB/Urban Courses, whose duration may be extended in case ranges are not available due to unforeseen reasons. Course start and end times can be found in the appropriate Annexes.

JOINING STANDARDS

12. Standards IOT attend ISTC courses are as stated below:

a. Fitness.

(1) Survival, CAC, Patrol, CQB/URBAN, Advanced CQB and Sniper courses require a high standard of physical fitness. A Basic Fitness Test (BFT) which is a cross-country speed march/run in BDUs and military boots (7 km in 52 min carrying a Bergan/rucksack weighing 20 kg/44 lbs), assesses fitness on the first Monday. For this

reason soldiers make sure that they have on Monday a set of BDU, boots and bergan to participate to the test.

(2) All US non-SOF members must possess a letter, from their Coy Cdr, stating that they passed a BFT no less than ten days prior to the start of the course.

(3) **Aircrew members attending the Combat Survival Course or CAC course.** Fitness is assessed upon arrival by a cross-country speed march/run in BDUs and military boots (7 km in 52 min carrying a Bergan/rucksack weighing 15 kg/33 lbs).

(4) In addition, those personnel attending Survival and Patrol Courses may need to cross water obstacles. Therefore Survival and Patrol Course students are tested - in green overall without boots - on their swimming ability beforehand. The ISTC swimming test is 12 minutes of treading water followed by a 50 m swim, which must be completed in less than 2 minutes in a swimming pool.

(5) All US non-SOF members must possess a letter, from their Coy Cdr, stating that they passed a swim test no less than ten days prior to the start of the course.

b. **Navigation Skills.** Survival and Patrol Course require a high level of dismounted land navigation skills. Students must prove their ability to navigate efficiently by day and night, using map and compass. Students are assessed during the first week of the course, during short navigational exercises. Details are laid down on each course description.

c. **Language.** All students must have a good understanding of the English language (the instructional language of the school). Therefore, before entering any resident ISTC courses (except for Staff and Recognition Courses), all students must take and pass a language test at the beginning of the courses. The passing percentage grade for the various courses is specified in the respective Annexes. Examples of the English test can be found at the following web sites:

www.dlielc.org/testing/

www.transparent.com/tlquiz/proftest/english/tlengtest.html

www.hqjmtc.army.mil and look for ISTC in the organization.

d. **Shooting tests.** Students attending Advanced CQB Course must pass the two shooting tests during the first week in order to continue the subsequent training including live fires in killing houses and advanced drills.

RETURN TO UNIT POLICY (RTU)

13. Students failing the fitness, swim, navigation, shooting or language entry tests are returned back to their units. In addition, students may be withdrawn from a course at any time, should it become apparent that they are unfit, lack discipline, are deemed to be a safety hazard, display a bad attitude or do not meet academic standards. All these situations are described in the ISTC/GSOP for which students are informed during the initial briefing for the course and during their time with the respective SNO on Mondays where the course starts. See also Annex R, below.

ACCOMMODATION

14. Students are accommodated in the barracks within GOV-Fritsch-Kaserne. Upon arrival the main guard will show the way to building N2/N1 (first building on the right entering the main gate) where a German soldier will receive them (SUN 1200 – 2000 hrs) and issue the accommodation key and info. Before 1200 and after 2000 hrs SUN, the Guard, the SNO or the DEU POC will have the info. No accommodation charges are to be paid from the students. These charges will be calculated at the end of each Fiscal Year, which for Europe is the same with the calendar year.

MESSING

15. All student meals are taken in the big dining hall (Build A6).

Operating Hours:

Monday–Friday: Breakfast 0640-0700 hrs, Lunch 1210-1230 hrs, and Dinner 1700-1730 hrs.

Saturday – Sunday: Breakfast 0700-0800 hrs, Lunch 1130-1230 hrs, Dinner pre-packed meal issued during lunch time.

a. On Post Training

Students will be issued a chip card and a flyer describing how to operate this card system in order to charge and get food during the course intro brief on Sunday nights. With this system students have the opportunity to choose whether they want to take advantage of the on post dining facility or not. At the end of the course students get reimbursed should there be money left on their cards. The actual costs for meals are:

Breakfast: € 1.53

Lunch: € 2.73

Dinner: € 2.73

b. Field Training

Meals are obligatory and provided by the Bundeswehr (German Army) at the rate of 6.99 EURO per day. All students will pay for their meals for the complete course duration on day one (1) of each course in EURO (cash), to the German paymaster.

c. Additionally a cantina (Soldiers Mess / Mannschaftsheim) operates within the barracks (Build A6). Operating Hours:

(1) Mon – Thu: 0800-1315 hrs & 1630-2200 hrs.

(2) Friday: 0800-1300 hrs.

(3) Saturday: Closed.

(4) Sunday: 1900-2130 hrs.

MONEY

16. All students are required to arrive with sufficient money for the duration of their course attendance. No money exchange facilities are available in the barracks. The closest bank to the barracks is Volksbank Pfullendorf, at Heiligenbergerstr (800 m

away from the main gate). Operating hours are: Mon - Fri 0815-1215 hrs and 1400-1630 hrs. On Thursday the bank stays open until 1800 hrs. Other banks in Pfullendorf are Sparkasse and Volksbank Bad Saulgau. Banks have automated teller machines (ATM). Acceptance of cards varies. Local stores and restaurants **rarely** take credit cards.

DOCUMENTATION

17. All students **MUST** carry the following items all the time:

- a. Military Identity Card/Military Passport.
- b. NATO Travel Orders (not applicable for DEU personnel).
- c. Identity Tags.
- d. Medical Insurance Card (if applicable) or E111 format (for EU nations).
- e. Security Clearance Verification/Certificate (if required, see each course detail).
- f. Signed Certificates to be brought from units, see paragraph 27, 28, 29 below and see each specific course description. Students will not start the course if they do not possess the required signed certificate.
- g. Medical Certificates for the medical courses (see annexes I, J and K).

WEAPONS/AMMUNITION

18. ISTC provides weapons and ammunition for all courses. Under **no** circumstances should students bring their own weapons and ammunition (except for the UCSTX where organic unit/teams will execute their own requested exercise).

UNIFORM/EQUIPMENT

19. During training, all military personnel will wear and use their nationally approved uniforms and equipment. Details concerning uniform/equipment requirements for a specific course are listed in the respective course Annex. Students must ensure that all their equipment is serviceable. Students traveling by air should take extra care to have at least one set of BDUs and boots available on the first day of their course in case their luggage is lost.

20. Civilian clothes and sports kit are suggested for spare time activities.

PERSONAL ADMINISTRATION

21. Students should bring sufficient soap, razor blades, laundry detergent, towels, etc. to last the duration of the course.

22. Laundry facilities for students are available (detergent not included).

POSTAL SERVICE

23. Although not recommended students will use the following address below if they wish to receive mail during the course:

Rank Name Nation Course Name
INTERNATIONAL SPECIAL TRAINING CENTRE
Generaloberst-von-Fritsch-Kaserne
Kasernenstr. 20, 88630 Pfullendorf
Germany

DISCIPLINE

24. External appearance and military behavior are expected to be at a high standard at all times. Students are expected to maintain the highest standards of self-discipline both on and off duty. Breaches of discipline will result in student's immediate Return to Unit (RTU).

SMOKING

25. As of 1 September 2007, smoking in enclosed areas/buildings, which belong to the Federal Republic of Germany is forbidden. This means that in the G.O.V. Fritsch Kaserne smoking is forbidden in offices, buildings, classrooms and in any space that has 4 walls and ceiling. The so-called "smoking rooms" (rooms set aside for smokers) are no longer in existence. Smoking is allowed only at designated areas outside the buildings.

TELECOMMUNICATIONS – INTERNET

26. Telephone and Internet can be found in the Soldiers Mess / Mannschaftsheim (Bldng A6). Telephone accepts prepaid telephone cards. Telephone cards can be purchased in the Soldiers Mess. Internet service is provided in the basement of the Soldiers Mess at a cost of 1,00 € per 20 minutes (Working hours: 24 hrs/day). Some of the ISTC buildings are Internet capable (works to establish internet ability to all buildings are in progress). Soldiers can bring their own laptops with WIFI ability IOT access the Internet in those bldngs.

MEDICAL CERTIFICATES - SOME COURSES

27. Students must bring with them the medical certificate found in Annex Q, part 1, signed by qualified medical personnel (except for OPS Plan, Asymm. WF, Reco and PCPC). Students should also be up to date on all mandatory inoculations. The student's appropriate Medical Officer must sign the certificate. However, if due to extenuating or mitigating circumstances, medical personnel are unable to sign the form, the student's Commanding Officer needs to do so.

28. Students attending the Conduct After Capture course are to bring with them the signed certificates found in Annex Q, Part 2 stating that they are both, physically and mentally capable of sustaining Conduct after Capture training. Also in the Part 1 medical certificate it needs to be stated whether they have or had any previous cold weather or heat injuries.

29. Students attending the Patrol Medical and Combat Medical Training Courses should bring a signed medical certificate verifying they are HIV, Hepatitis B and C negative. This certificate should not be older than 3 months (the form of this certificate should follow the student's national standards).

INFECTIOUS DISEASES TRANSMITTED BY TICKS IN SOUTHERN GERMANY

30. **ESME (Early Meningoencephalitis a.k.a. CEE Central European Encephalitis)**. Caused by so-called arbo (= arthropod borne) viruses encephalitis and Mingo encephalitis developing. ESME can involve the risk of permanent neurological damage. Effective protection by vaccination is possible by means of active and/or passive immunization.

a. **Active Immunization.** (For long-term protection) By four injections to be administered in certain intervals. Suitable only for personnel staying in Southern Germany/South East Europe for a longer time. Suitable only for permanent staff.

b. **Passive Immunization.** (Protects for three months approx.) By injection of a specific immune globulin that may be administered as much as four days after the tick bite. Suitable for personnel staying in the risk area of a short time (i.e. students).

31. **Lime Borreliosis a.k.a. Lyme Disease.** Infection disease caused by Borrelia Burgdorferi bacteria which develops in certain stages affecting the skin, joints, the heart and the Central Nervous System (CNS) involving the risk of permanent late damage. Initial manifestation of the disease enabling early diagnosis by skin infection developing at first around the location of the bite. Can be treated very well by administration of suitable antibiotic in appropriate quantity.

MISCELLANEOUS

32. Additional Information, the ISTC history and organization can be found at the ISTC Web page: www.hqjmtc.army.mil . Please look for ISTC in the organization window.

POINTS OF CONTACT

33. **XO & Training Major of ISTC/ Also POC for non-MOU nations**

Phone: +49 (0) 7552-4052101

E-mail: istcheadquarter@bundeswehr.org

34. **POC at the DEU MOD for non-MOU Nations Requesting Attendance to ISTC courses**

Operations office of the German Ausbildungs Zentrum Spezial Operationen:

Phone: +49 (0) 7552-4052112 (course information)

+49 (0) 7552-4053131 (course allocation)

Fax: +49 (0) 7552-4052038

E-mail: ausbzspezlopallgposteingang@bundeswehr.org

35. **POC for Concept & Development – Organizational Authorities**

ISTC S5

Phone: +49 (0) 7552-4052126

+49 (0) 7552-4052125
E-mail: istcheadquarter@bundeswehr.org

36. Senior National Officers / POC for Students

BEL +49 (0) 7552-4052143
DNK +49 (0) 7552-4052125
DEU +49 (0) 7552-4052000
GRC +49 (0) 7552-4052101 - dikee4_de@e-geetha.mil.gr
ITA +49 (0) 7552-4052126
NLD +49 (0) 7552-4052111
NOR +49 (0) 7552-4052150
TUR +49 (0) 7552-4052141
USA +49 (0) 7552-97903 - christine.waibel@us.army.mil

37. ISTC S1

Phone: +49 (0) 7552-97903
Fax: +49 (0) 7552-4052108

38. ISTC Address and General Contact Information

ISTC
Generaloberst-von-Fritsch-Kaserne
Kasernenstrasse 20
88630, PFULLENDORF
GERMANY

Administration Office:
Phone: +49 (0) 7552-4052105
Fax: +49 (0) 7552-4052108
E-mail: istcheadquarter@bundeswehr.org

Pfullendorf , 01 December 2009

[Original Signed]
Donald P. Schurr
LTC, SF
Commanding

ANNEXES:

- A. Patrol Course
- B. Patrol Commanders Planning Course
- C. Close Quarter Battle (CQB)/URBAN Course
- D. Advanced CQB Course
- E. Urban Combat Situational Training Exercise (UCSTX)
- F. Combat Survival Course
- G. Conduct After Capture course (CAC)
- H. Sniper Course
- I. Patrol Medical Course
- J. Combat Medical Training Course
- K. Combat Life Saver Course

- L. Improvised Explosive Device – Medical Trauma Management Course (IED-MTMC)
- M. Operations Planning Course
- N. Advanced Operation Planning Course
- O. Recognition Courses
- P. Asymmetric Warfare Course
- Q. Required Certificates
- R. RTU regulations
- S. History & Local information
- T. Maps & driving directions
- U. Mobile Training Teams
- V. Training Calendar 2010

W. Bids table for ISTC courses during CY 2010

JOINING INSTRUCTIONS FOR
PATROL COURSE

1. **Aim.** The aim of the Patrol Course is to train team members from SF/ SOF or similar units, the skills and procedures necessary to conduct SR and DA missions working within a SOTG structure.

2. **Objectives.**

a. **Planning:**

(1) Conduct detailed Intelligence Preparation of the Operational Environment (IPOE) former IPB.

(2) Use the Military Decision Making Process (MDMP) as a planning tool. Students will learn modified MDMP for future operations.

(3) Preparation of a detailed 5-paragraph order.

(4) Preparation of supporting annexes (e.g. Evasion Plan of Action, insertion and extraction plans, communication plan, etc.).

(5) Conduct brief backs.

(6) Identification of duties and responsibilities of team members during planning; familiarity with the orders sequence, content of rehearsals, conduct of inspections.

(7) Conduct aircrew coordination/briefing.

b. **Execution:**

(1) Isolation/Mission Planning.

(2) Insertion.

(3) Actions at the insertion/extraction point.

(4) Navigation and route selection.

(5) Movement formations, duties and responsibilities of team members, signals and routine.

(6) Actions on contact.

(7) Actions at Rally Points.

- (8) Link-up operations.
- (9) Actions on the objective for DA and SR missions.
- (10) Executing E&R procedures.
- (11) After action procedures.

3. **Course Length - Frequency and Capacity.** Course duration is 4 weeks. Students report on Sunday prior to the course at 1900 hrs. The course itself starts Monday at 0700 hrs and finishes on the last Friday at 1200 hrs. The course will be conducted one time in 2010 with the max load of 24 Students.

4. **Program.** The initial phases cover instruction in a wide variety of planning skills and small unit tactics. The final phase will allow the students to directly apply lessons learned during earlier phases of the course and will stress team level mission planning and execution of both Special Reconnaissance and Direct Action missions.

5. **Eligibility.** Students should be junior members of SF/SOF or similar units with a need to increase their skill and experience level in mission planning and execution. All students must possess a functional level of English comprehension. The passing percentage for the English test is 60%. All students must arrive in sound medical condition, have a very high level of fitness and be proficient in day and night land navigation*. Students must possess a NATO SECRET security clearance since some of the subjects taught in the course, are NATO Classified. A copy of the security clearance certificate or confirmation of security clearance must be provided to ISTC, upon arrival.

*(Navigation = Students will be initially tested according to ISTC Joining Standards mentioned in para.12, page 3).

6. **Clothing and Equipment.** Dress throughout the course will be National field uniform being worn also for training exercises. The Course is conducted in a cold (possibly snow) environment; the students should bring appropriate seasonal footwear. The following items are the minimum essential equipment required:

1 set barracks uniform incl. headgear	2 x padlocks & keys
2 sets of field uniform (shirt + trousers)	Notebook, pens & pencils
Knife	Small personal medical kit
1 set of waterproofs (jacket + trousers)	2 x canteens + cup
Camouflage Material and cream	Lighter/Matches
Field jacket/smock	Sleeping mat
Pullover/PolyPro	Poncho/shelter sheet
Compass (preferably Silva type)	Washing kit & towel
Waterproof bags (2 x large, 2 x small)	Set casual civilian clothes
2 pair boots (not jungle – leather/insulated boots only)	Small sewing kit
1 Pair NVG + batteries (optional)	First aid dressing
Sports kit/track suit & training shoes	ID tags + ID card
2 pair gloves	Pace Counter
Rucksack/Bergen (min capacity 120 litres)	Sleeping Bag

Belt kit/Load Bearing Equipment
Quilt/fleece type jacket
Torch/flashlight + spare bulbs/batteries
Personal survival kits
Bivy bag (strongly recommended)
Small daypack (optional)
Sure Fire/Tactical Wpn light (optional)
Camel Back (optional)
5 Pairs of cold weather or wool socks

Ear plugs
Field hat
Gators (optional)
GPS (optional)
Personal Laptop/ PC(optional)

JOINING INSTRUCTIONS FOR
PATROL COMMANDERS PLANNING COURSE

1. **Aim.** The aim of the Patrol Commanders Planning Course is to teach students from SF/SOF units the skills to plan and prepare for DA and SR missions in different environments while working in a SOTG/CJSOTF structure.

2. **Objectives.**

a. **Planning:**

(1) Conduct detailed Intelligence Preparation of the Operational Environment (IPOE) former IPB.

(2) Use the Military Decision Making Process (MDMP) as a planning tool in a scenario

(3) Preparation of the 5-paragraph order

(4) Preparation of supporting annexes (e.g. evasion Plan of Action, insertion and extraction plans, communication plan, etc.)

(5) Conduct brief backs

(6) Identification of duties and responsibilities of different teams members during planning and brief backs.

b. **Execution:**

(1) Conduct the deliberate, hasty and compressed planning cycles for SR/DA missions.

(2) Students will conduct a tactical exercise without troops at the conclusion of the last mission to validate their assumptions, COA analysis, terrain analysis and their tactical plan.

3. **Course Length -Frequency and Capacity.** Course duration is 2 weeks. Report on Sunday prior to the course at 1900 hrs. Start Monday at 0700 hrs and finishes last Friday at 1200 hrs. The course will be conducted two times in 2010, with the max loads of 24 students per course.

4. **Program.** The focus of this course is the pre-mission planning sequence used by SOF patrols to plan and prepare for SR and DA missions.

5. **Eligibility.** This course is designed for students who are members of an operational detachment/patrol (typically three or more years experience in a SF/SOF unit). Students should possess a functional ability in the English language. The

English language comprehension test requires a passing percentage of 70%. Students must possess a NATO SECRET security clearance since some of the subjects taught in the course, are NATO Classified. A copy of the security clearance certificate or confirmation of security clearance must be provided to ISTC.

6. **Clothing and Equipment**. Dress throughout the course will be national field uniform being worn also for a short field training exercise. The Training Exercise Without Troops (TEWT) will require a warm parka, gloves and appropriate footgear for a cold (probably snow) environment. The following items are to be brought as a minimum for the course:

- Working dress incl. Headgear and boots
- 1 set water proof clothing
- Pullover/Polypro
- 1 pair gloves
- Washing kit & towel
- Sports kit/track suit & training shoes
- Personal Laptop Computer (optional)
- 2 x padlocks & keys
- Notebook, pens & pencils
- ID tags + ID card
- Casual civilian clothes

JOINING INSTRUCTIONS FOR
CLOSE QUARTER BATTLE/URBAN COURSE

1. **Aim.** The aim of the CQB/URBAN Course is to train students from SF/SOF units in combat techniques in an urban environment using single and multiple four to six man assault teams. This course is not designed to instruct beginning marksmanship. It is assumed students will arrive with a basic ability to engage targets with assault rifle and pistol.

2. **Objectives.**

a. **Planning**

- (1) Conduct deliberate and hasty assault planning
- (2) Mission preparation

b. **To teach and practice:**

- (1) Close quarters reflexive shooting using rifle and pistol
- (2) Weapon transition (M4 and Glock 17)
- (4) Room clearing
- (5) Forced entry and building clearing
- (5) Personnel search and control techniques
- (6) Discriminate engagement of targets

c. How to improve the student's weapon handling, self-confidence and command & control skills within the team under a stressful environment.

3. **Course Length - Frequency and Capacity.** Course duration is 3 weeks. Students report on Sunday prior to the course start at 1900 hrs. The actual course starts on Monday at 0700 hrs and finishes at the last Friday at 1200 hrs. The course is conducted twice in CY 2010 with the max load of 24 students per course.

4. **Program.**

Phase I: Reflexive, dynamic shooting and advanced marksmanship using rifle and pistol

Phase II: Clearing rooms and buildings.

Phase III: Urban assault scenarios

5. **Eligibility.** Students must be members of SF/SOF units. Students should be thoroughly proficient at safely handling rifles and side arms. All students must have a good level of English language. The passing percentage grade for this course is 60% in the English language test. Students must arrive in sound medical condition and have a very high level of fitness*.

Note: the student must have a very good pistol shooting experience.

(* Students will be initially tested according to ISTC Joining Standards mentioned in para. 12, page 3).

6. **Packing List.** Dress throughout the course is based on normal working dress with combat dress being worn for outdoor instruction. The following items are the minimum essential equipment required:

3 sets of combat uniforms	Combat harness complete (5.56mm and 9 mm ammo pouches)
2 pairs of boots	1 Pair of Ballistic Eye Wear
Hearing protection (must fit under helmet)	1 suit waterproofs/rain suit
Headdress (field & garrison)	Shooting gloves
Canteen or hydration system	Windproof/smock/combat jacket
Sleeping bag	Combat helmet/Ballistic Kevlar
Notebook/pens and pencils	Pistol holster (fit 9 mm Glock)
Poncho/ground sheet	First Aid Kit Field Dressing
2 padlocks and keys	Duty belt/pistol belt
Casual civilian clothes	Knee and elbow protection pads
Weapon cleaning kit (5,56 & 9mm)	Shooting glasses
Flash Bang Pouch	Head Lamp
drop pouch	ID tags and card Sure Fire/Tactical
Bergen/rucksack (required for BFT w 20 Kilogram)	Weapon Light Magazine

There are items available from ISTC to assist students when necessary such as:

Ballistic helmet
Shooting glasses
Leather gloves, lightweight
Magazines, 5 x M4 and Glock
Weapon cleaning kit
9mm magazine ammo pouch (leg drop pouch)
Pistol holster for Glock
Level VI Body Armor with ballistic plates and soft kevlar sheeting
Tactical flashlight for rifle
Hearing protection
NVGs

It is recommended that students bring additional equipment:

1 Pair of 123 Batteries
Bungee Cord / Duct Tape / Sewing kit
Sports kit and/or tracksuit

Students will NOT bring weapons or ammunition to this course.

JOINING INSTRUCTIONS FOR
ADVANCED CLOSE QUARTER BATTLE COURSE

1. **Aim:** Create an operator capable of conducting direct action, Close Quarters Battle as a part of a Special Operations Force who is capable of employing discriminating fires, familiar with fighting and winning in an asymmetric and irregular environment. AS a result the students will be able to understand the complexities of the battlefield for Command and Control in the Contemporary Operating Environment, and will become capable of employing advanced techniques, and technologies during close quarters battle.

2. **Objectives.**

a. **Planning**

- (1) Conduct deliberate and hasty assault planning
- (2) Mission briefing

b. **To teach and practice:**

(1) Close quarters reflexive shooting using the rifle and pistol with Weapon transition (M4 and Glock 17)

(2) Combative techniques and fight in body to body wrestling

(4) Room clearing in 4 to 6 man stack

(5) Forced entry and building clearing using also explosives (kinetic and non kinetic)

(5) Personnel search and control techniques in accordance with Biometrics

(6) Discriminate engagement of targets in advanced and asymmetric scenarios

(7) Develop ability to operate within the Contemporary Operating Environment

c. To improve the student's weapon handling, self-confidence and command & control skills within the patrol.

3. **Course Length and Frequency.** Course duration is 4 weeks. Students report on Sunday prior to the course at 1900 hrs. The course finishes last Friday at 1300 hrs. The course is conducted as pilot only once in CY 2010.

4. **Program.**

Phase I: Reflexive, dynamic shooting and advanced marksmanship using rifle and Pistol.

Phase II: Clearing rooms and buildings with advanced and asymmetric scenarios.

Phase III: Urban assault scenarios Basic.

Phase IV: Urban assault scenarios Advanced.

5. **Eligibility.** Students must be members only from SF/SOF units and be graduates of the ISTC Basic CQB Course or a similar NTL course as determined by each SNO. Students will be initially tested according to ISTC Joining Standards mentioned in para 12, page 3⁽¹⁾. All students must have a good standard of English comprehension. The passing percentage grade for this course is 60% in the language test. Students must arrive in sound medical condition with a note signed by a medical doctor. All students will present proof of NATO Secret clearance authorization.

⁽¹⁾Students must pass the two shooting tests* during the first week in order to continue the subsequent training including live fires in killing houses and advanced drills.

* Test 1: Student engages three stationary FBI targets** with Glock 17 pistol from 5 meters starting from position 3, with a controlled pair each. Following a magazine change, engages the targets again with a controlled pair each with the second magazine of 6 rounds. Two rounds allowed to be out of kill zone but on the target. All the other rounds must be placed within the kill zone**. Time for this test is 11 seconds.

* Test 2: Student engages three stationary FBI targets** with the M-4 weapon system from 10,15 and 20 meters starting from the high ready position, with a controlled pair each with a magazine of 6 rounds. Transition to the Glock 17 pistol and engages a fourth target from 5 meters with controlled pair. Two rounds allowed being out of kill zone but on the target. All the other rounds must be placed within the kill zone**. Time for this test is 09 seconds.

** see appendix 1 for the target details

6. **Packing List.** Dress throughout the course is based on normal working dress with combat dress being worn for outdoor instruction. We encourage students to bring their own “go to war” equipment with which to train. The following items are the minimum essential equipment required:

- NATO Secret Clearance Paperwork
- Physical Note signed by the Unit's medical Officer
- 3 sets of combat uniforms
- 2 pairs of boots
- 1 suit waterproofs/rain suit
- Shooting gloves
- Hearing protection (must fit under helmet)

- Windproof/smock/combat jacket
- Combat helmet/Ballistic Kevlar
- First Aid Kit Field Dressing
- Headdress (field & garrison)
- Duty belt/pistol belt
- Knee and elbow protection pads
- Canteen or hydration system
- Shooting glasses
- Casual civilian clothes
- Sleeping bag
- Sure Fire/Tactical Weapon light
- ID tags/ID Card
- Notebook/pens and pencils
- Poncho/ground sheet
- 2 padlocks and keys
- Head Lamp
- Body armor w/ soft Kevlar sheeting and level 4 plates
- Magazine drop pouch
- Combat harness complete (5.56mm and 9 mm ammo pouches)
- 2 Pair of Ballistic Eye Wear
- Boxing Mouth Guard for Combatives Training
- Plastic Molded Pistol Holster for a Glock 17 from one of the following companies:
Safari Land, Black Hawk, Serpa, or other system used in every nation.
- Sports kit and/or tracksuit

There are minimal items available from ISTC to assist students when necessary:

Ballistic helmet
 Shooting glasses
 Leather gloves, lightweight
 Magazines, 5 x M4 and Glock
 Weapon cleaning kit
 9mm magazine ammo pouch (leg drop pouch)
 Pistol holster for Glock
 Level VI Body Armor with ballistic plates and soft kevlar sheeting
 Tactical flashlight for rifle
 Hearing protection

It is recommended that students bring additional equipment:

1 Pair NVG + AA batteries
 1 Pair of 123 Camera Batteries
 Bungee Cord / Duct Tape / Sewing kit

Students will NOT bring weapons or ammunition to this course.

FBI TARGET
M9
NSN 6920-01-276-6604.



Kill zones scanned with red lines (number 5)

JOINING INSTRUCTIONS FOR
URBAN COMBAT SITUATIONAL TRAINING EXERCISE (UCSTX)

1. **Aim.** The aim of the Urban Situational Training Exercise is to provide organic units at the team level the opportunity to practice collective tasks in an urban environment, while tailoring the specific training objectives of each unit IOT meet it's training needs.
2. **Objectives.**
Units will identify training objectives and goals during In Progress Reviews prior to exercise execution. ISTC Patrol DIV will develop and tailor trng events based on unit needs, requirements and potential operational deployment scenarios. (DA, SR, CONOPs production, TSTs, Immediate Medical Care under fire, SSE, SOTU Staff Process).
Exercise will remain flexible to satisfy the needs of the Unit (scenarios / facilities / training objectives).
3. **Course Length and Frequency.** Course duration is 3 weeks. Unit members report on Sunday prior to the course at 1900 hrs. The actual UCSTX starts on Monday at 0700 hrs and finishes on the last Friday at 1200 hrs. The UCSTX is conducted one time in 2010, as a pilot one.
4. **Program.** Program is determined by the requesting nation/Unit and can include SR, DA, and TST scenarios. Program will be 1-2 weeks in length with a max load of 24 personnel. Milestones will be met beginning at the 9-month mark with IPRs at the 7th, 3rd, and one-month mark, prior to the execution of training. All training will be tailored and conducted in accordance with the requesting nation's unit objectives and desired end state.
5. **Eligibility.** Students must be members of SF/SOF units. Eligibility is determined by the requesting nation
6. **Packing List.** The host nation will provide all equipment and ammunition for the training. ISTC will provide training venue, ranges, scenarios, and instructors to OC the event and act as safeties. Host nation will calculate the charges involved in such training and will billet the respective nation accordingly.

JOINING INSTRUCTIONS FOR
COMBAT SURVIVAL COURSE

1. **Aim.** The aim of the Combat Survival course is to teach and evaluate students from SF/SOF/similar units and aircrews in survival techniques, while in a hostile/emergency situation, during evasion.

2. **Objectives.** To teach and practice:

- a. Combat survival techniques and considerations.
- b. Survival navigation, to include route selection, sketch maps and movement in a hostile environment using primarily maps with scale 1:250.000.
- c. Evasion procedures (EPA's) to include DARs (contact with instructors for safety issues) and rear area security forces haunt.
- d. Acquisition of water and food (traps, snares, fishing, edible plants and fungi), animal slaughtering and preparation for consumption.
- e. Dog tracking evasion techniques.
- f. Survival medicine / First aid.
- g. Survival considerations in difficult weather environments.
- h. River and obstacle crossing.
- j. Introduction to improvised equipment.
- l. Building of hasty shelters and fires.
- m. SPINS (Special Instructions).
- n. ISOPREP (Isolated Personnel Report).
- o. Radio Procedures with PRC-112 (TACBE) or similar.

3. **Course Length – Frequency and Capacity.** Course duration is 2 weeks. Students report on Sunday prior to the course at 1900 hrs. The actual course starts on Monday at 0700 hrs and finishes last Friday at 1200 hrs. First weekend is a working weekend. The course is conducted twice in CY 2010 with the max load of 30 Students per course.

4. **Program.**

The course is divided to four (III) phases, as below:

Phase I. Consists of classroom instruction and short practical exercises.

Phase II. Practical application in the field of the survival techniques taught on the course.

Phase III. A confirmatory escape and evasion exercise lasting approximately 1 week.

5. **Eligibility.** Students must be from a SF/SOF or similar unit and must have as a minimum a NATO SECRET security clearance. The course is physically and psychologically demanding. Units must carefully assess their students before allowing them to attend this course. All students should have a good standard of English comprehension. The passing percentage grade for this course is 50% in the language test. All students must arrive in sound medical and psychological condition, have a very high level of fitness and be able to navigate by day and night*.

(* Students will be initially tested according to ISTC Joining Standards mentioned in para 12, page 3).

6. **Packing List.** Dress throughout the course is based on normal working dress with combat dress being worn for outdoor instruction. The following items are to be brought, but not limited to:

- a. Combat Survival Pack
 - Poncho liner or equivalent (mandatory)
 - Cooking pot (max. 0.5 ltr)
 - Gator
 - Scarf
 - Waterproof/rain suit ((military)
 - Knife for survival purposes
 - 2 pairs socks
 - Para Cord – 10 m
- b. Load Bearing Equipment or Vest
 - Leatherman tool or equivalent
 - Standard issue survival kit in box
 - Flash light
 - Camel back/canteen (max 3 ltr)
 - 1 x Whistle
 - Water purification tablets
 - Wire Saw
 - Compass
 - Strobe light (mandatory)
 - Storm matches
 - Camo paint
 - Protective glasses/goggles
- c. Personal clothing worn during field exercises
 - Combat dress complete (no inner liner)
 - Head gear for winter purposes
 - Long set of underwear
 - Boots/Socks
 - Gloves
 - Sweater
- d. Extra Equipment
 - Notebooks, Pencils, Pens
 - Protractor 1:250,000
 - Aluminum foil
 - Fish Hooks + few small sinkers
 - 2 x Large plastic dustbin bags
 - 3 x Condoms
 - 1 x Swimming trunks – for swimming test
 - Fire starter is (butane lighter, matches, magnesium block)
 - 2 x Small plastic bags (zip lock preferred)
 - Strong needles + thread (for personal survival kit)
 - Compass (button) (mandatory)
 - Small magnet
 - 1 small candle
 - Small mirror
 - Rescue blanket

- e. Emergency Equipment (to leave in the class)
 - 1 x suit combat dress complete
 - Gloves
 - Socks
 - Underwear and T-shirt
 - Civilian clothes/sports kit
 - 1 Pair boots
 - 1 set long underwear
 - Headgear for cold weather
 - 2 x Padlocks & keys

It is vital that students bring the items listed in the packing list, as ISTC does not have any material to lend to students. For safety reasons ISTC will provide students with a sleeping bag and bivy bag.

7. **Additional Information**

- a. Students are encouraged to bring their own survival kit and survival books.
- b. Students should not bring any expensive items of equipment (i.e. watches, knives, etc.) as ISTC cannot assume responsibility for loss or damage during the E and R phase of training.
- c. The first and second line equipment may vary depending on the student's nation. Students should bring the equipment issued by their units which will be used during the crs. No improvised clothing will be used.

JOINING INSTRUCTIONS FOR
Conduct After Capture Course)

1. **Aim.** The aim of the conduct After Capture (CAC) Course is to teach and evaluate students from SF/SOF/similar units and aircrews in a hostage situation when captured by terrorists / criminal parties / para-military group in order to learn how to behave, survive and resist hostage situation and interrogation without revealing any important information while maintaining their dignity and ability to stay alive.

2. **Objectives.** To teach and practice:

a. Conduct during detention from para-military/insurgent forces, Terrorist and conventional forces non-applying the Geneva Conventions.

b. How to carefully resist Interrogation and exploitation and disseminate irrelevant information.

c. How to build a rapport and negotiate.

e. Communication techniques.

f. Hostage First aid.

g. SPINS (Special Instructions).

n. ISOPREP (Isolated Personnel Report).

3. **Course Length – Frequency and Capacity.** Course duration is 1 week. Students report on Sunday prior to the course at 1900 hrs. The actual course starts on Monday at 0700 hrs and finishes Friday at 1200 hrs. The course is conducted twice times in CY 2010 with the max load of 30 Students per course.

4. **Program.**

The course is divided to four (2) phases, as below:

Phase I. Consists of classroom instruction and short practical exercises.

Phase II. A practical CAC exercise. This training is conducted according to the regulations described in details at the ISTC CAC directive, released to ISTC nations on Sep 08.

5. **Eligibility.** Students must be from a SF/SOF or similar unit and must have as a minimum a NATO SECRET security clearance. The course is psychologically demanding. Units must carefully assess their students before allowing them to attend this course. All students should have a good standard of English. The passing percentage grade for this course is 50% in the language test. All students must arrive

in sound medical and psychological condition. Students will be asked to bring a signed “**Fit to attend form**” (see annex Q) before being able to take part in the practical CAC phase.

(* Students will be initially tested according to ISTC Joining Standards mentioned in para 12, page 3).

6. **Packing List.** **Clothing and Equipment.** Dress throughout the course is national working dress / battledress. The following items are to be brought:

- Working dress with headgear and boots (2 pairs)

- ID tags + ID card

- 1 set waterproof clothing (Military)

- Washing/shaving kit + towels

- Pullover/ fleece jacket

- 2 padlocks & keys

- Sports kit/track suit + training shoes

- Boots cleaning kit

- Notebook, pens & pencils

JOINING INSTRUCTIONS FOR
SNIPER COURSE

1. **Aim.** The Aim of the Sniper Course is to train SF/SOF or similar type unit members in basic techniques and operational procedures necessary to deliver precision rifle fire from concealed positions to selected targets in support of SF/SOF missions.
2. **Objectives.** To teach and practice:
 - a. Advanced camouflage and concealment methods.
 - b. Observation/spotter techniques
 - c. Sketching and logging
 - d. Distance estimation
 - e. Target selection
 - f. Stalking
 - g. Interdiction.
 - h. Advanced rifle and sniper marksmanship and field shooting with application of fire up to 800 m, using a 7.62 type of sniper rifle with a telescopic sight.
3. **Course Length – Frequency and Capacity.** Course duration is 5 weeks. Students report on Sunday prior to the course at 1900 hrs. The course itself starts on Monday at 0700 hrs and finishes on the last Friday at 1200 hrs. The course will be conducted three times in 2010 with the max load of 20 students per course.
4. **Program.** The course is aimed at developing the soldier's field craft and marksmanship skills to the level where he can be employed in sniper's missions independently or in support of SF /SOF mission at the SOTG level.
5. **Eligibility.** Students must be from a SF/SOF or similar type unit. All students must have a good understanding of English. The passing percentage grade for this course is 60% in the language test. In addition they must arrive in sound medical condition and have a very high level of fitness and marksmanship skills. Students will be tested according to ISTC Joining Standards (para. 12, page 3).
6. **Weapon.** Students cannot bring their own weapon or ammunition. ISTC will provide all students with a G22 (Accuracy International Arctic Warfare 7,62 x 67mm) complete with scope and all necessary ammunition.

7. **Laser Range Finders.** Can be used only for personal training and are strictly forbidden during exercises and evaluation tests.

8. **Ghillie suit.** Students must bring sufficient and durable sniper camouflage suit (Ghillie suit). The sniper camouflage suit will be worn during the duration of the course.

9. **Packing List.** Dress throughout the course is based on normal working dress with sniper camouflage dress being worn for outdoor instruction. The following items are to be brought:

2 Suits combat dress complete	1 Suit waterproofs/rain suit
2 Pairs of boots (mil boots only)	Sports kit and/or track suit
Hearing protection	Windproof/smock/combat jacket
Headress (field & garrison)	Camouflage cream/sticks
Clasp Knife	Torch/flashlight
Poncho/ground sheet	Sleeping bag +Mat+ bivy bag (Gore-Tex)
2 Padlocks and keys	Notebook/pens and pencils
2 Sets casual civilian clothes	Mess tins, knife, fork, spoon
Drinking cup	Bergan/rucksack (min capacity 80 liters)
Weapon cleaning materials	Compass
Map case	Gloves
Individual Cam Net	Calculator
Ruler	Weather station (wind-temp-pressure)

Suggested Additional Equipment.

Pruning Shears
Strong needle & heavy thread
Scrap cloth (for construction of sniper Suit)
Any other item for use as camouflage
Laser range finder (optional)
Spotting scopes
Spray paint matte colour (Bowflage or similar)
Ghillie Suit * or uniform/coverall * for construction of sniper Suit
Gillie suit * accessory Kit
Rubber Bands - heavy duty (tactical colours)
Glue Sticks
GPS

* Suitable for wet weather conditions.

JOINING INSTRUCTIONS FOR **PATROL MEDICAL COURSE**

1. **Aim.** The aim of the course is to introduce SF/ SOF and soldiers from similar type units to a wide aspect of trauma life saving techniques. The teaching material is set up to provide support to the primary health care provider in an austere setting with the goal of immediate management of the injured patient and preservation of his life for the first three hours after incident with no other medical support.

2. **Objectives.** To give students:

a. **Anatomy and Physiology.** The basic knowledge IOT have an understanding of the body's anatomy and functional systems and the way that they work.

b. **Tactical Combat Casualty Care (TCCC).** Training on the correct intervention at the correct time in the continuum of field care. This consists of Care under Fire, Tactical Field Care and CASEVAC Care and will be performed by the students in different scenarios.

c. **Trauma Management.** The knowledge of how to approach, assess and treat a trauma casualty (Primary Survey).

d. **Health and Hygiene.** The knowledge to provide preventive care and treat minor ailments during extended patrol operations.

e. **Triage.** To provide knowledge IOT be able to deal with mass casualty losses while working under conditions that are approaching real situations.

f. **Medical Equipment.** An understanding of the type of equipment made available to them for the course and the type of equipment they should carry while in mission.

g. **Casualty Evacuation.** An understanding of the problems associated with moving a casualty, and associated problems with arranging a casualty evacuation.

3. **Course Length – Frequency and Capacity.** Course duration is 3 weeks. Students report on Sunday prior to the course at 1900 hrs. The course itself starts on Monday at 0630 hrs and finishes on the last Friday at 1200 hrs. The course is conducted five times in CY 2010 with the max load of 24 students.

4. **Program.** The program is an intensive 3-week block of instruction requiring self-study in the evenings. It includes a large amount of theoretical training, which is tested in practical field exercises as well as written exams. The instruction provides a student with an introduction into patrol medical skills including live invasive techniques.

5. **Eligibility.** NATO security clearance is **not** necessary. Students should be from SF/SOF or similar type units. Prior medical training is not required. Students may be low ranking officers, NCOs or enlisted. Pre-course study is recommended in basic anatomy, physiology and ISTC medical handbook, which can be acquired through the respective SNO. All students must have a very good understanding of English. The passing percentage grade for the language test is 70%.

6. **Medical Certificates.** Upon arrival students must provide medical statements, certifying the following:

- Tetanus Immunization
- HIV and Hepatitis B and C negative (no older than 3 months)

7. **Packing List.** Dress throughout the course will be normal national BDU's. Students require the following items of clothing and equipment:

- 2 sets Combat Clothing complete
- 1 Poncho
- 1 Torch/Flashlight
- Adequate supply of pens and pencils
- 2 x Padlocks and keys
- Boot cleaning kit
- Camouflage Cream
- Helmet
- Canteens – minimum 2 quarts/2 liters
- Running shoes/ sports kit
- 1 Waterproof rain suit (military)
- Dictionaries: Medical & English as required
- Headlamp/low visibility light
- Notebooks
- Washing/shaving kit
- Casual civilian clothing
- Belt kit/Load bearing equipment
- Compass

8. **Additional Information.** Technical information on medical issues can be requested from the following e-mail address: istcmedicaldivision@bundeswehr.org

JOINING INSTRUCTIONS FOR
COMBAT MEDICAL TRAINING COURSE

1. **Aim.** The aim of the course is to provide additional training to SF/SOF patrol medics in the field of tactical combat casualty care, sustained care and medical planning together with a refreshment of trauma management and an introduction to additional medical techniques.

2. **Objectives.**

a. **Trauma Management.** The knowledge and practical skill to approach assess and treat a trauma casualty in relevant situations and with different medical equipment. It will include additional pathophysiology knowledge combined with training in some advanced techniques.

b. **Tactical Combat Casualty Care (TCCC).** Training on the correct intervention at the correct time in the continuum of field care. This consists of Care under Fire, Tactical Field Care and CASEVAC Care and will be performed by the students in different scenarios.

c. **Triage.** To provide knowledge IOT be able to deal with mass casualty losses while working under conditions that are approaching real situations.

d. **Medical equipment related to SF/SOF missions.** The standard and emergency equipment and the set up of a Trauma Clinic, while in mission. Graduates will have the knowledge of how to plan and support the mission of their patrol.

e. **Sustained Care.** Emphasis is placed on sustaining an injured and sick patient for up to 72 hrs without any external support while in a tactical situation.

f. **Preventive Medicine and Field Pharmacology.** Introduction to non-trauma related illnesses and the use of drugs in a tactical environment.

3. **Course Length – Frequency and Capacity.** Course duration is 2 weeks. Students report on Sunday prior to the course at 1900 hrs. The Course itself starts on Monday at 0700 hrs and finishes on the last Friday of the 2nd week at 1200 hrs. The course is conducted twice in CY 2010, with the max load of 18 students per course.

4. **Program.** The program is an intensive two-week block of instruction requiring self-studying in the evening. It includes a large amount of theoretical training, which is tested in various practical field exercises. The instruction includes also live invasive techniques. Even if some theoretical classes will be included for the new topics, the majority of lessons will favor the practical form of Trauma Clinics and Skill Station.

5. **Eligibility.** NATO security clearance is **not** necessary. **Students should be from SF/SOF units only.** The course is intended for medics that have previously graduated from the ISTC Patrol Medical Course (PMC) or a national course of the same level. Students may be young officers, NCOs or enlisted. Pre-course study is recommended in basic anatomy, physiology and ISTC Medical Handbook, which can be acquired through the respective SNO. All students must have a very good understanding of English. The passing percentage grade for this language test is 70%.

6. **Medical Certificates.** Upon arrival students must provide medical statements, certifying the following:

- Tetanus Immunization
- HIV and Hepatitis B and C negative (no older than 3 months)

7. **Packing List.** Dress throughout the course will be normal national BDU's. Students require the following items of clothing and equipment:

- 2 sets Combat Clothing complete
- CBRN mask w carrying pouch
- 1 Bergan/Rucksack
- Head gear / Cap
- Running shoes / sports kit
- 1 Poncho
- Adequate supply of pens and pencils
- 2 x Padlocks and keys
- Casual civilian clothing
- Sleeping bag/Mat
- Belt kit/Load Bearing Equipment
- Compass
- Canteens – minimum 2 quarts/2 liters
- Personal hygiene Bag
- Medical bag (without drugs)
- 1 Waterproof rain suit (Military)
- Cutlery/Utensils
- Head lamp/low visibility light
- 1 Torch/Flashlight
- Notebooks
- Boot cleaning kit
- Dictionaries Medical & English as required
- Camouflage Cream
- Helmet

8. **Additional Information.**

a. Technical information on medical issues can be requested from the following address: istcmedicaldivision@bundeswehr.org

b. A dictionary with medical terms used at ISTC can be obtained through each nation's SNO.

JOINING INSTRUCTIONS FOR **COMBAT LIFE SAVER COURSE**

Note: This course is not planned for CY 2010, but it may be conducted on request with an ISTC MTT.

1. **Aim.** The aim of the course is to train the soldiers attending the course in enhanced first aid procedures and in selected medical procedures, such as initiating an intravenous infusion. Combat lifesaver is a US made course, providing training as a bridge between the first aid (self-aid/buddy aid) training given to all soldiers during basic training and the medical training given to combat medics.

2. **Objectives.**

a. **Tactically manage a casualty.** Given a casualty in a battlefield environment and combat lifesaver aid bag and applying the procedures given in this sub course so that the mission is not endangered and the risk of additional injuries to the casualty is minimized.

b. **Evaluate and treat a casualty.** Given a combat lifesaver medical equipment set and a casualty with one or more of the following problems: blocked airway, no respiration, bleeding from an extremity, amputation of an extremity, hypovolemic shock, or open chest wound.

c. **Transport a casualty.** Given a casualty in need of evacuation, "SKEDO" litter or materials for improvising a litter, and assistant (s) (if available) in how to evacuate the casualty using these "SKEDO" litter or improvised litter in accordance with the instructions given in this sub course.

3. **Course Length and Frequency.** Course duration is 1 week. Soldiers should be given the book "Sub course IS0871" at least two weeks before coming to class. This should give the students time to familiarize themselves with the content and think about questions they would like to ask the instructor and prepare themselves for the written exam. The course starts on Monday at 0800 hrs and finishes on Friday at 1700 hrs.

4. **Program.** The program is an intensive one-week block of instruction requiring self-studying in the evening. It includes a large amount of theoretical training, which is tested in various practical field exercises. The instruction includes some live invasive techniques.

5. **Eligibility.** NATO security clearance is **not** necessary. Students can be from SF/SOF or similar type units. The combat lifesaver is a course for a non medical soldier trained IOT to provide emergency care as a secondary mission. He does not replace the combat medic. The primary mission of the combat lifesaver is his mission. The combat lifesaver provides care to the members of his squad or crew as long as his mission permits to do so. When he has no combat mission to perform,

the combat lifesaver may assist the combat medic in providing care to injured soldiers and in evacuating casualties. Students may be young officers, NCOs or enlisted. Pre-course study is recommended (Sub course IS0871), which can be acquired through the respective SNO. All students should have a very good standard of English. The passing percentage grade for the language test is 70%.

6. **Medical Certificates**. Upon arrival students must provide medical statements, certifying the following:

- Tetanus Immunization
- HIV and Hepatitis B and C negative (no older than 3 months)

7. **Packing List**. Dress throughout the course will be normal national BDU's. Students require the following items of clothing and equipment:

- 2 sets Combat Clothing complete
- 1 Poncho
- 1 Torch/Flashlight
- Adequate supply of pens and pencils
- 2 x Padlocks and keys
- Boot cleaning kit
- Camouflage Cream
- Helmet
- Canteens – minimum 2-quarts/2 litres
- 1 Waterproof rain suit (Military)
- Dictionaries Medical & English as required
- Headlamp/low visibility light
- Notebooks
- Washing/shaving kit
- Casual civilian clothing
- Belt kit/Load bearing equipment
- Compass
- PT/Exercise uniform and shoes

8. **Additional Information**. Technical information on medical issues can be requested from the following address: istcmedicaldivision@bundeswehr.org

JOINING INSTRUCTIONS FOR
IMPROVISED EXPLOSIVE DEVICE – MEDICAL TRAUMA MANAGEMENT
COURSE (IED-MTMC)

1. **Aim.** The aim of Improvised Explosive Device – Medical Trauma management Course is to update or refresh the knowledge of medial officers/nurses and medics, by focusing in training the practical medical skills on primary and secondary survey of the above medical personnel. The course is related to current conflict scenarios and the result of IED injuries (Burns, Blast Injuries, Injuries from fragments, Injuries from objects in the area and Kinetics) before deploying abroad. Successful graduates of the PMC and CMTC courses are able to request this training as a recertification of their skills when needed by a MOU Nation.

2. **Objectives:** to give students:

a. **Trauma management.** Re-brush the practical skills on how to approach, assess and treat a trauma casualty in relevant situations and with different medical equipment. The course also deals with casualties from blasts and explosions teaching LL from the COE.

b. **Tactical Combat Casualty Care (TCCC).** Training on the correct intervention at the correct time in the continuum of field care. This consists of Care under Fire, Tactical Field Care and CASEVAC Care and will be performed by the students in different scenarios.

c. **Triage.** To provide knowledge IOT be able to deal with mass casualty losses while working under conditions that are approaching real situations.

d. **Medical equipment related to SOF missions.** (Standard & emergency equipment).

e. **Sustained Care.** Emphasis is placed on sustaining an injured and sick patient for up to 72 hrs without external support and in a tactical situation.

3. **Course Length – Frequency and Capacity.**

Course duration is 1 week. Students report on Sunday prior to the course at 1900 hrs. The course itself starts on Monday at 0700 hrs and finishes on the next Friday at 1200 hrs. The course is conducted one time in 2010 as pilot one, with the max load of 15 students.

4. **Programme.**

The program is an intensive one-week block of practical activities. The course demands prior medical knowledge and experience IOT for the participants to be able to handle the practical tests and moulages that they will be called to address to and treat with success.

5. **Eligibility.**

NATO security clearance is **not** necessary. Students should have medical background (medical officers, nurses and / or for the medics that passed the ISTC PMC and the CMTC courses or similar national courses) IOT participate to the course. All students should have a very good standard of English. The passing percentage grade for the language test is 70%.

6. **Medical Certificates.** Upon arrival students must provide medical statements, certifying the following:

- Tetanus Immunization
- HIV and Hepatitis B and C negative (no older than 3 months)

7. **Packing List.** Dress throughout the course will be working dress. Students require the following items of clothing and equipment.

- 2 sets Combat Clothing complete
- 1 Poncho
- 1 Torch/Flashlight
- Adequate supply of pens and pencils
- 2 x Padlocks and keys
- Boot cleaning kit
- Camouflage Cream
- Helmet
- Canteens – minimum 2 quarts/2 litres
- Running shoes
- 1 Waterproof rain suit (Military)
- Dictionaries as required
- Headlamp/low visibility light
- Notebooks
- Washing/shaving kit
- Casual civilian clothing
- Belt kit/Load bearing equipment
- Compass
- PT/Exercise uniform/sports shoes

8. **Additional Information.** Technical information on medical issues can be requested from the following address: ISTCmedicaldivision@bundeswehr.org

**JOINING INSTRUCTIONS FOR
OPERATIONS PLANNING COURSE**

1. **Aim.** The aim of the course is to teach students from SF/SOF or similar type units, the Planning Process as a Staff member on the SOTG level.

2. **Objectives.**

a. Introduce students to the CJFSOCC concept.

b. Familiarize students with the Intelligence Preparation of the Operational Environment (IPOE) process (former IPB) and how it fits in the MDMP.

c. Teach and practice – in a SOTG Ops Center setting - the use of a Military Decision Making Process (MDMP) to include Mission Analysis, Course of Action (COA) Development, and COA Analysis and Comparison.

d. Teach and practice the setting up and running of a SOTG Ops Center, including responsibilities of Mission Management. Provide students a grasp of how different staff functions play their role in the MDMP, to include Current and Future Ops.

3. **Course Length – Frequency and Capacity.** Course duration is 5 days. Students report on Sunday prior to the course at 1900 for the intro brief and to receive the OPOD and other relevant documents. The course itself starts on Monday at 0730 and finishes on Friday at 1400 hrs. The course is conducted five times in CY 2010, with the max load of 30 students per course.

4. **Program.** Students receive a series of lectures and practical exercises providing them with the knowledge of the various skills, procedures and factors required for the planning and the monitoring of operations. These skills are confirmed and practiced during an 18-hour practical exercise (CPX), where they participate as members of an international operational staff during SF/SOF missions.

5. **Eligibility.** The course is suitable for officers and Senior NCOs required to work as SF/SOF Operations Center staff or as mission managers. Those selected for the course, should be members of SF/SOF or similar type units. Students must possess a NATO SECRET security clearance. A copy of the security clearance certificate or confirmation of security clearance must be provided to ISTC upon arrival. This is a higher - senior level planner's course; all candidates should be carefully selected. Moreover, all students must have a very good understanding of English. The passing percentage grade for the language test is 70%.

6. **Pre - Study.** Students are highly encouraged to familiarize themselves with the material, prior to their arrival for this course. Course material is available on the ISTC web site at:

http://www.hqjmtc.army.mil/institution/organization/istc/courses/istc-staff_recognition.html

7. **Clothing and Equipment.** Dress throughout the course is national working dress / battledress. The following items are to be brought:

- Working dress with head-gear and boots
- ID tags + ID card
- 1 set waterproof clothing (Military)
- Washing/shaving kit + towels
- Pullover/ fleece jacket
- 2 padlocks & keys
- Sports kit/track suit + training shoes
- Boots cleaning kit
- Notebook, pens & pencils, calculator
- Laptop / PC (optional)
- NATO Acronyms Dictionary

JOINING INSTRUCTIONS FOR
ADVANCED OPERATIONS PLANNING COURSE

1. **Aim.** The aim of the course is to teach students from SF/SOF or similar type units on the TG level the Ops Planning procedures IOT acquaint them with staff procedures and functions in a SOTG headquarters. The main focus is how to properly prepare a Staff, which will be executing missions as an International Staff, part of a CJFSOCC, abroad.

2. **Objectives.**

- a. Introduce students to the CJFSOCC concept and to the AJP 3.5.
- b. Provide students with an insight in the interaction between Intelligence and Planning. Therefore, students receive an introduction to the Intelligence Preparation of the Operational Environment (IPOE) process (former IPB) and to Link Analysis. The students will also be taught how to write RFIs, which will be tested during an exercise.
- c. Teach and practice the use of the Military Decision Making Process (MDMP) including Mission Analysis, Course of Action (COA) Development, and COA Analysis and Comparison.
- d. Teach and execute the set- up and the management of a SOTG Ops Center.
- e. Teach and practice the development and implementation of Contingency Plans and Branch Planning.
- f. Acquaint student with SOTG support issues (logistics, medical).
- g. Acquaint students with Targeting
- h. Familiarize students with the use of Air Power, including the Air Tasking Order.
- i. Provide students with a tactical- level background on the implications of Counter Insurgency (COIN) operations (to include Info lectures on PSYOPS and on CIMIC)

3. **Course Length – Frequency and Capacity.** Course duration is 2 weeks, excluding the weekend. Students report on Sunday prior to the course at 1900 for the in brief and receive the 1st OPOD. Course itself starts on Monday at 0800 hrs and finishes on the second Friday at 1500 Hrs. The course will be conducted two times in 2010. (The actual 1st course of the year will be a pilot one with the max load of 30 students per course).

4. **Program.** Students receive a series of lectures and practical exercises providing them with the knowledge of the various skills, procedures and factors required for the planning of operations. These skills are confirmed and practiced during a 26 hrs

exercise (CPX), where they participate as a member of a SOTG level operational staff during SF/SOF missions. Students are required to react to a series of challenging situations, designed to simulate the activities of a number of patrols during operations. However, the center of gravity during the crs remains on planning.

5. **Eligibility**. The course is designed for officers and Senior NCOs working in a SF/SOF SOTG staff in support of a CJFSOCC mission. Students who work in S3, S35 and S5 positions will benefit the most from this course. Intelligence personnel (S2, analysts...) learn how Intelligence drives operations and how the synchronization between Intelligence and Planning is performed. Personnel on other Staff functions (S1, S4, S6) may also attend, but have to understand that the focus of the crs is on planning, and that the number of teaching points affecting their field of expertise might be quite limited. Those selected for the course should be Senior NCOs/ Officers and members of SF/SOF units currently working in a SF/SOF Staff. Students must possess a NATO SECRET security clearance, due to the sensitivity of the subject matters. A copy of the security clearance certificate or confirmation of security clearance must be provided to ISTC upon arrival. **This is a higher - senior level planner's course; all candidates should be carefully selected.** Moreover, all students must have a very good understanding of English. The passing percentage grade for the language test is 70%. However, having attended the Basic Ops Plan Course is not a prerequisite.

6. **Pre-reading**. Students are highly encouraged to familiarize themselves with course teaching material, planning aids and scenario, prior to their arrival for this course. Course material is available on the ISTC web site:

http://www.hqjmtc.army.mil/institution/organization/istc/courses/istc-staff_recognition.html

7. **Clothing and Equipment**. Dress throughout the course is national duty uniform.

The following items are to be brought:

- National duty uniform (BDU type)
- ID card/ID Tags
- Washing/shaving kit + towels
- Pullover/ fleece jacket/rain coat
- 2 padlocks & keys
- Sports kit/track suit + training shoes
- Boots cleaning kit
- Pen & pencil and notebooks
- Dictionary (Own language- English and English- Own language) if needed
- Notebook, pens & pencils, calculator
- Laptop / PC (optional)
- NATO Acronyms Dictionary

JOINING INSTRUCTIONS FOR
COMBAT VEHICLE RECOGNITION COURSE
UNIFORMS & WEAPONS RECOGNITION COURSE
AIRCRAFT & AIR DEFENSE RECOGNITION COURSE

1. **Aim.** The aim of the recognition courses is to teach students with little or no previous experience on the subject, how to correctly observe, recognize, identify and report all world military equipment, based upon major producing and exporting countries and those countries routinely involved in conflicts and/or peace operations. Every course week is considered independent from another and course subjects are logically grouped per week, making them extremely modular. Students can attend only a selective one, several or all three-course weeks, depending on their requirements. Below is an overview:

Combat Vehicle	Uniforms, Hand-Held & Light Support Weapons	Aircraft & Air Defense
2-, 3-, 4-Axle Wheeled Vehicles	NATO Uniforms	Fighter Aircraft
Tracked APCs	CIS Uniforms	TPT Aircraft
MBTs	PFP Uniforms	Helicopters
Night vision imagery	AIO Uniforms	Air Defense Systems
Deception or to use fake vehicles	IED briefing	Radars
Weapons capabilities on vehicles	Arabic numbers	Deception or to use fake airfields & Fake air defense systems
	Hand Held Weapons	Capabilities weapon systems air defense
	Light Support Weapons	
	Home Made Support Weapons	

2. **Objectives.**

a. To teach the recognition of following equipment:

(1) Uniforms and Weapons, which covers NATO, RFAS, PFP uniforms, as well as the uniforms worn by those nations that frequently conduct PSO. Hand-Held Weapons, Light Support Weapons, (V)IED's and Improvised Weapons are also taught. Arabic numbers are taught as an info class. **Duration:** 1 week (week #1)

(2) Combat Vehicles, which covers Main Battle Tanks, Wheeled and Tracked Infantry and Reconnaissance Fighting Vehicles. **Duration:** 1 week (week #2)

(3) Aircraft and Air Defense, which covers Fixed-Wing and Rotary-Wing Fighter and Transport Aircraft, Air Defense systems, their associated Radars and other related equipment. **Duration:** 1 week (week #3)

b. To give students ideas for training in recognition within their own units.

c. To make students able to observe, recognize and accurately report IOT avoid the blue on blue fires.

3. **Course Length – Frequency and Capacity**. Course duration is 1 week for each series. The course itself starts on Monday at 0700 hrs and finishes on Friday at 1200 hrs. All courses iterations are conducted 2 times in CY 2010 in the above sequence with the max load of 24 students per course.

4. **Program**. The program is an intensive one-week block of instruction, which requires self-study after duty hours during the course. Each course ends with a final test (on Fridays).

5. **Eligibility**. This course is designed for LRRP, SF/SOF, Intelligence, Combat Arms soldiers, aircrews, artillery observers and imagery analysts. No security clearance is required. It is recommended that students have a good understanding of the English language.

6. **Packing List**. Dress throughout the course is national duty uniform. The following items are to be brought:

- Civilian clothes
- 2 sets battle dress or equivalent
- 2 pair boots
- Pullover / jumper
- Field jacket/ smock
- 1 set waterproofs/rain suit
- Headdress/hat
- Notebook, pens, pencils and highlighters
- 2 padlocks and keys
- Sports kit/track suit + training shoes

7. **Pre-course Study Guide**. A pre-course study guide can be obtained through each SNO at ISTC. It is recommended that students familiarize themselves with the course material prior to attending the courses. The courses are very intensive. Most students require self-study after duty hours to pass the course. However, pre-course preparation is beneficial.

JOINING INSTRUCTIONS FOR
ASYMMETRIC WARFARE COURSE (AW)

1. **Aim.** The aim of the course is to address the SF/SOF approach to operations and other military activities in the contemporary operational asymmetric warfare environment. The course also gives historical and background knowledge on the current adversary threat.

2. **Objectives.** To give orientations on the political, social, informational, and military dimensions of an asymmetric conflict. The course will provide an appreciation of the complexity of asymmetric warfare and introduce the NATO doctrinal approach to operations in an asymmetric environment. During the course the below material is being taught:

- a. Introduction to AW
- b. NATO SOF C2 & Structures
- c. NATO SOF Missions
- d. Theory of Insurgency
- e. Profile of Terrorism
- f. Franco – Algerian War
- g. Legal Issues associated with AW
- h. Counter-insurgency Theory
- i. COIN Operations
- j. Insurgency Analysis
- k. MAGSAYSAY- PI Insurgency
- l. JTF 510 Brief
- m. IPOE (IPB), CCIR, PIR, Targeting
- n. Information Operations
- o. COG & Critical Factors Analysis
- p. Crime & AW
- q. Combat Stress

r. Case Studies & Mission Analysis in Syndicates

3. **Course Length – Frequency and Capacity.** Course duration is 2 weeks. Students report on Sunday prior to the course at 1900 for in brief. Course itself starts on Monday at 0900 hrs and finishes on Friday at 1300 hrs. The course is conducted one time in CY 2010 with the max load of 42 students.

4. **Program.** Students receive a series of lectures, practical exercises and case studies providing them with the knowledge of AW mindset, historical backgrounds, procedures and factors required for planning operations in the AW environment, doctrine & case studies. Several speaker lectures about current missions will be part of the daily program.

5. **Eligibility.** The course is suitable for officers and senior NCOs required to work as SF/SOF operations center staff (S35/J35), intelligence personnel (S2/J2) etc. Those selected for the course should be members of SF/SOF units. Although there is no language capability assessment, personnel attending the course must have a good working knowledge of English in order to understand the lectures and provide briefings during the planning process. Students must possess a NATO SECRET security clearance since parts of the subjects taught are NATO Classified. A copy of the security clearance certificate or confirmation of security clearance must be provided to ISTC upon arrival.

This course is conducted with support from JSOU (Joint Special Operations University, Hurlburt Field, FL, USA).

6. **Clothing and Equipment.** Dress throughout the course is national working dress / battledress. The following items are to be brought:

Working dress incl. head-gear and boots

1 set waterproof clothing

Pullover/ fleece jacket

Notebook, pens & pencils, calculator

It's recommended that students bring their own laptops (optional)

Sports kit/track suit + training shoes

ID tags + ID card

Washing/shaving kit + towels

2 padlocks & keys

PART 1

CERTIFICATE TO UNDERGO ARDUOUS TRAINING AT ISTC

1. This is to certify that the following soldier is fit to undergo arduous training on the following course:

Rank Name Military Number Nation

Attending Course

From To

Date Signed.....

Name

Rank/Appt



**International Special Training Centre
Generaloberst-V.-Fritsch-Kaserne
Kasernenstrasse 20
88630, Pfullendorf
GERMANY**

Part 2

CERTIFICATE – FIT TO ATTEND THE ISTC CONDUCT AFTER CAPTURE TRAINING

1. This certificate is to be completed by the sending unit's doctor or ISTC Senior National Officer prior to any individual attending the ISTC Conduct after Capture training.
2. The original certificate should be forwarded to the respective ISTC SNO prior to the course start, or handed to Survival Division upon arrival. The certificate will stay with the course paperwork and stored in the ISTC archives.
3. **Individuals who will not bring/send the necessary certificate will not be allowed to participate in any practical exercises.**
4. Details to be completed by student:

Full name of attendee

Rank

Service number

Date of Birth

By signing this certificate I understand that I consent to participate voluntarily in practical hostage scenario training. Practical training is likely to involve considerable physical and verbal discomfort, I may also face situations regarded offending and humiliating outside a training environment.

When signing this "FIT TO ATTEND" Form, I understand and acknowledge that if an offending or humiliating situation should occur, this happened during training and is not subject of any case outside the specific training hostage scenario.

I also understand that by raising my hand, requesting to see the Doctor or Umpire or by stating "No Play" during any such training, I will be given unrestricted access, I can also be released from the exercise on request to the Umpire.

Date & Signature

5. Details to be completed by Unit's Doctor or ISTC SNO

Herewith I certify that the individual above is physically and mentally fit to attend practical hostage scenario training (any current injuries or medication are highlighted on the reverse of this certificate).

Name

Unit

Position

Date & Signature

Unit's Stamp

STUDENT FAILURE AND RETURN TO UNIT PROCEDURES

1. To view these guidelines in perspective, it must be remembered that the aim of ISTC is to teach and train, not to select. However, in order to maintain acceptable standards, expectations must be defined for students. It is essential that potential student problems are identified at an early stage and that clear reporting up the Chain of Command takes place.
2. Situations resulting in immediate RTU of a student are outlined at enclosure 1 to this Annex. The respective SNO (or designated representative), XO, CSM and CDR ISTC are to be informed. No other procedures are required.
3. Situations requiring special procedures are as follows:
 - a. Course Failure. Students that do not meet the required course standards fail the course and will not receive a certificate stating that they have successfully completed the course. Enclosure 2 to this Annex outlines these situations.
 - b. Attitude. While it is not possible to precisely define 'attitude', it must be an overall consideration. Only in the very worst cases will a student fail for attitude, simply being below average does not fall under this heading.
 - c. Late Arrival. The arrival time for all courses is stated in the coordinating instructions issued to all students; this is normally 1900 hrs on the Sunday prior to the course. A student is deemed to be a 'no show' if he fails to report to ISTC by the course start time (normally 0700 hrs on a Monday) or before the language test of the respective course. Students who arrive after this time, in exceptional circumstances and at the discretion of the CDR ISTC, might be allowed to continue the course. If, however, CDR ISTC decides the case does not merit the student being allowed to continue, then RTU procedures are implemented. No written warning is necessary.
 - d. Failing to Complete a Course. All courses at ISTC do not finish until after the closing address. Any student who fails to complete the course may be deemed to have failed. Equally, should a student miss a critical portion of the course for medical or other reasons, he will be deemed to have failed the course and will not receive a certificate stating that he has successfully completed the course. However, based on the respective Division OIC's recommendation and considering the reasons for early departure/missed classes, CDR ISTC may allow the student to successfully graduate from the course.
4. The following procedures are to be followed, when students have been identified for RTU or course failure, with the exception of the situations outlined at Enclosure 1, of this Annex.
 - a. At least one written warning of poor performance (situations listed in enclosure 2) from instructors. The time and date are to be noted by the instructor and the Division CO to the respective SNO (or designated representative), XO and

CDR ISTC are to be informed on each occasion at the earliest opportunity.(Warning format is in enclosure 3 of this Annex).

b. Second step: According to the division's proposal (during or at the end of the course), a commander's conference will take place. The following personnel will participate:

CDR ISTC
XO
Div CO
CSM
Senior National Officer (or designated representative).

Cdr ISTC will make the **final decision**, taking into consideration facts and proposals presented.

c. Third and final step: The student will be interviewed by CDR ISTC or XO and informed of the reason for RTU in the presence of the respective SNO. The student is to acknowledge this by signing the final part of the RTU report (enclosure 4 to this Annex), which is to be completed in all cases of RTU.

5. The decision to RTU/ fail a student is only made after the correct procedures have been taken. However, there are two situations where instructors have the authority to immediately **pull a student out of training**. These are:

- a. A student's request to withdraw.
- b. Medical emergencies.

6. With CDR ISTC approval, a student designated as a RTU can attend the course as an observer, as soon as this decision does not affect execution and quality of the course.

a. A student who is RTU for one of the reasons listed below, will **not** be allowed to attend the course as an observer:

- Cheating on tests or exercises
- Breaking exercise rules
- Disciplinary reasons

b. Students will **not** be allowed to attend the course as an observer if their attendance would hinder the progress of the course or cause safety problems.

c. The term "observer" in this context defines a student, who is allowed to continue to attend the theoretical parts of a course, without taking tests or receiving a certificate.

7. In **all cases** of RTU the chain of command (SNO, CSM, XO, CDR ISTC) will be informed before the student is withdrawn from the course.

**IMMEDIATE RTU AND FAILURE OF STUDENTS ON COURSES
WITHOUT RECEIVING A PREVIOUS WARNING**

SE R	FAILURE / OFFENCE	PATROL DIV (all courses)	SNIPER	SURVIVAL & CAC	RECO- GNITION	MEDICAL DIV (All courses)	STAFF TRNG
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
01	Language, swimming, NAVEX and Fitness test failures	X	X	X		X	X
02	<u>Cheating during written tests</u>	X	X	X	X	X	X
03	Moving outside an exercise area or inside an out of bounds area. All hard surfaced roads (except when necessary to cross them) are out of bound. This is in addition to any boundaries given on an exercise briefing. Students may be given the benefit if the doubt once.	X	X	X	X	X	
04	<p>Cheating on Exercises:</p> <p>a. Taking more or less equipment, clothing, money or food than what is specified by Instructors.</p> <p>b. Procuring food, additional items of clothing other than from the field, legally and legitimately, as taught on the course. Any form of caching, including the caching of money is forbidden.</p> <p>c. Making contact with civilians except in an emergency or as required by specific exercise instructions, such as agent contact.</p>	<p>X</p> <p>X</p> <p>X</p>		<p>X</p> <p>X</p> <p>X</p>			

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
	d. Making progress by illegal means of transport (other than one's own feet).	X		X			
	e. Not living in the wild, making use of buildings (Emergencies excepted).	X		X (Failure of both team members is to occur according to the facts & CDR's decision)			

SITUATIONS JUSTIFYING INITIATION OF RTU OR FAILURE PROCEDURES

SER	FAILURE / OFFENCE	PATROL DIV (all courses)	SNIPER	SURVIVAL & CAC	RECO- GNITION	MEDICAL DIV (all courses)	STAFF TRNG
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
01	<u>RESULT IN RTU</u> Serious Indiscipline	X	X	X	X	X	X
02	<u>Disruption of Course or fellow students</u> (Decided case by case). Examples: a. Slowing the Patrol down during an FTX. b. Failing in a given task due to physical fitness	X	X	X	X	X	
03	Having such a limited understanding of the English Language that situations may occur where a student is: a. A danger to himself or other Course members. b. Interfering with the progress of the course as a whole.	X X	X X	X X	 X	X X	 X
04	Sleeping whilst on duty	X	X	X	X	X	X
05	Academic Standards	X				X	
06	Performance and appearance as a soldier	X	X	X	X	X	X
05	Being caught with compromising material on his person , such as marked maps or written information. This depends on the degree of compromise involved	X (Excluding Info in Burns Wallet)		X		X	
06	Unsafe Weapon Handling. Being so unsafe that Instructors decide it is unwise to let the student participate in team live firing drills.	X	X				

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
07	Accidental discharge (Decided case by case)	X	X				
08	Exceptionally poor Attitude / Lack of Professionalism (On and Off Duty). Decided on a case-by-case basis. Failure for this reason should be rare: The student would have to have: a. An exceptionally bad attitude after being warned. b. An extremely low professional standard, lack of interest for the course.	X	X	X	X	X	X
09	Not following the directions given by the instructors	X	X	X	X	X	X
10	Loss /damage of equipment in case of negligence and intent.	X	X	X	X	X	X
11	Absence of the course due to sickness or other serious reasons decided on a case by case	More than 2 days	More than 24 hours	More than 24 hours during 1 st phase More than 12 hrs during isolation and running phase More than 6 hrs during CAC course	More than 2 days	More than 2 days	More than 12 hours

WARNING CERTIFICATE

Unit: Rank: Name:

Nationality: Course Name:

1. I acknowledge that today, following at least two verbal warnings from Instructors, I am being warned in writing that my performance is not of an acceptable standard. Specifically:

.....
.....
.....

2. If my situation does not improve then I understand that I will be returned to my Unit (RTU)

Date: Signature of Student:

Date: Signature of Div CO:

Rank, Initials and Name (in Block Capitals):

Distribution:

CDR
XO
National Senior Officer
S1
Student

DATE STAMP

RETURN TO UNIT REPORT

(This document has to be initiated by the division and after signatures has to be kept in the archives of ISTC)

The following student is returned to his unit in accordance with the ISTC GSOP:

Unit: Rank: Name:

Nationality: Course Name:

The reason for this return is:

.....

The subject was discussed at a Cdr I Wing conference attended by the following personnel:

Cdr

XO

SNO

Div OC

CSM

(Rank/Name)

(Signature)

The student was interviewed by Cdr ISTC / XO and informed about the reasons for the return to unit:

.....
 (Interviewer Signature)

(Name)

(Rank)

(Date)

I was informed of the decision to return me to my unit and the reasons for doing so.

.....
 (Student Signature)

(Name)

(Rank)

(Date)

HISTORY OF THE ISTC

The history of ISTC (former ILRRPS) dates back to 1974 when, at a EURO-NATO Army Sub-Group Conference, it was suggested to centralise the training of LRRP units and Special Forces in a joint training facility. In the following years, that basic idea was further developed through a series of initiatives, up to the current ISTC Organisation. Some dates that follow, give an understanding of how ISTC has evolved:

1977: Belgium, Germany, the Netherlands and the United Kingdom sent Officers and NCO's to NEUHAUSEN OB ECK to define, as a joint planning staff, the future establishment of a LRRP School. The planning staff, working under the guidance of the GER Director of Combat forces, was attached to the GER Fernspähausbildungszentrum 900 (GER LRRP Training Centre 900).

End of 1977: The pilot course "Long Range Eagle" was conducted as the first "Advanced LRRP Course".

August 1978: The first draft of a training agreement between the participating nations was determined in detail.

01 April 1979: The GER Fernspähausbildungszentrum 900 became the framework for the ILRRPS that would consist of an International Wing and a German National Wing. Lt Col Hänsele became the first commandant. All preparations for the establishment of the ILRRPS took place at NEUHAUSEN OB ECK.

07 July 1979: The ILRRPS inauguration ceremony in the Danube Valley was, attended by the GER Director of Combat Forces, General Major Heyd.

January 1980: The ILRRPS moved from NEUHAUSEN OB ECK to WEINGARTEN, where the Welfenkaserne, recently evacuated by the French Army, offered more favourable facilities.

April 1980: Belgium, Germany and the United Kingdom signed the first MOU, effective 01 August 1980, establishing the International Long Range Reconnaissance Patrol School.

August 1981: Greece signed The MOU, as the fourth member nation and Greek personnel joined the ILRRPS.

May 1982: The first LRRP/SF Symposium was held at the ILRRPS, with the participation of 11 NATO Nations.

26 September 1982: Lt Col Wendeborn assumed command of ILRRPS.

18 February 1983: Raising of the ILRRPS Flag and the Military Flags of the member nations.

04 June 1986: The United States of America, as the fifth member Nation, effective 01 January 1987, signed The MOU.

09 January 1987: A formal ceremony commemorating the US membership to the ILRRPS was held at the Welfenkaserne and the US Colours were presented to the Commandant by Brigadier General Mallory, Commander 7th Army Training Command. General Major Grillmeier (GER), Director of Combat Forces and Brigadier General Pugh (UK), Military Attaché in Germany, attended the ceremony.

November 1989: Norway signed the MOU, as the sixth member nation, effective 01 January 1990.

January 1990: A new classroom building, including the Recognition Centre was completed at WEINGARTEN .

April 1990: The first LRRP Company Commanders Conference was held at the ILRRPS with participation of 8 NATO nations and 26 attendees.

November 1991: Italy signed The MOU as the seventh member nation, effective from 01 January 1992.

January 1992: The Netherlands requested to join the ILRRPS MOU as the eighth member nation, effective from 01 January 1992.

03 June 1992: A formal ceremony commemorating the Italian membership was held at the Welfenkaserne and the Italian flag was presented to the Commandant.

29 September 1992: Lt Col Jacobs assumed command of the ILRRPS. At the same time, a formal ceremony commemorating the Netherlands membership was held at Welfenkaserne and the Dutch Flag was presented to the Commandant ILRRPS.

February 1994: Denmark requested to join the MOU as the ninth member nation, effective 01 July 1994.

23 November 1994: A formal ceremony commemorating the membership of Denmark was held at Welfenkaserne and the Danish Flag was presented to the Commandant ILRRPS.

01 January 1995: The (GER) Combat Development Division was activated and placed under the technical control of the German Infantry School at HAMMELBURG.

30 January 1996: The ILRRPS welcomed its 20.000th Student. 26 April 1996: Lt Col Seidenspinner assumed command of the ILRRPS.

01 August 1997: The ILRRPS moved from WEINGARTEN to the Generaloberst-von-Fritsch-Kaserne in PFULLENDORF.

12 November 1997: The new MOU was signed by the nine member nations and Turkey signed the MOU as the tenth member nation, effective 01 January 1999.

06 December 2000: UK leaves the ILRRPS. The US takes over as the leading nation.

21 May 2001: The new MOU was signed by the nine remaining nations and ILRRPS changed name to the International Special Training Centre (ISTC). Shortly after, ISTC became a US Battalion Commander level Command.

LOCAL INFORMATION

1. **Location.** The town of PFULLENDORF, the former "free imperial city" is halfway between the BODENSEE (LAKE CONSTANCE) and the Danube valley. The altitude of the area varies between 602 and 741 metres above sea level. The twin towns are ALLSCHWIL in Switzerland and SAINT-JEAN DE BRAYE in France.

2. **Inhabitants**

The number of inhabitants in 2008: 14.474
Male : 7.365
Female : 7.109



3. **Summary of the history of PFULLENDORF:**

- 7th or 8th Century : The Alemannen settlement called Pfullen-Dorf
- 2nd June 1220 : Frederic II, the Staufen King, constitutes the Imperial City.
- 1416 : PFULLENDORF organises its rights in a constitution of the guild and during the Council of CONSTANCE it receives the right to establish the Supreme Court of Justice
- 1803 : PFULLENDORF becomes part of BADEN
- 1973 : PFULLENDORF becomes part of the SIGMARINGEN district

4. **Trade and industry.** The biggest employers are ALNO Möbelwerke (kitchens) with 2.050 employees and GEBERIT GmbH (sanitary) with 1.350 employees. There are about 80 civilian employees working for the army at the Generaloberst-von-Fritsch-Kaserne. Pfullendorf also has numerous middle and small sized enterprises.

5. **Culture.** The office of Culture regularly organises events in the Municipal Hall of PFULLENDORF. These include musicals like: "Westside Story", "The Rocky Horror Show", "Hair" and "My Fair Lady" or plays like "Anne Frank's Diary" and "The Broken Jug" as well as plays especially for children.

6. **Leisure-time activities**

- | | | |
|-----------------------|--------------|----------------|
| - Badminton | - Shooting | - Horse riding |
| - Hiking | - Aeroplanes | - Walking |
| - Body-building | - Fishing | - Guided tours |
| - Curling on asphalt | - Cycling | - Gymnastics |
| - Swimming | - Sauna | - Massages |
| Playing tennis/squash | | |



7. **History of the Generaloberst-von-Fritsch-Kaserne.** The barracks were built in the late 1950's and named after the artillery General Freiherr von Fritsch (1880-1939), who was Commanding General of the German Army from 1935 through 1938. When Hitler assumed command of the Wehrmacht, von Fritsch was obliged to resign. He was killed in action a few kilometres outside Warsaw in 1939.

From 1959 until 1991 the Divisional Artillery Group of German 10th Armoured Division occupied the barracks. In October 1991, they were replaced by two light infantry battalions, which have been subsequently disbanded.

8. Sightseeing

The master builder Hans Saphoi from Salem completed **Stadtpfarrkirche "St. Jacob"** (parish church St. Jacob), as a gothic column basilica. In 1750 it was transformed into a baroque church. At the early age of 21 Jakob Schwarzmann completed the extraordinary "stucko works" of the choir.

The **"Historische Rathaus"** (historical town hall), built in 1528 represents the history of the town and empire. The half-timbered house is a stone hall with wooden beams and ceilings. An abundance of historical paintings can be admired there.

The **"Historische Rathaussaal"** (historical public room of the town hall), with its marvellous cycle of glass pictures dating from the early Renaissance, created by Christoph Stimmer at the beginning of the 16th Century is also worth being visited. All the stained glass Windows, with the coat of arms have been donated and are preserved in the original condition.

The **"Alte Haus"** (Old House), built in 1317, is one of the oldest houses (Bürgerhäuser) in Southern Germany. It is a half-timbered building with a special vertical wooden construction. In the middle of it there used to be a sand-box, which had the function of balancing the whole construction.

The **"Obere Tor"** (upper town gate), is the landmark of PFULLENDORF. It is the most beautiful gate construction in the Lake of CONSTANCE district.

The **"Historische Altstadt"** (historical part of the town), which is still in good condition, with its numerous half-timbered houses and characteristic buildings.

The **"Steinscheuer"**, used as a local gallery with an interesting gothic stair pediment and decorated with the coat of arms of the hospital fund.



MAPS & Driving Directions

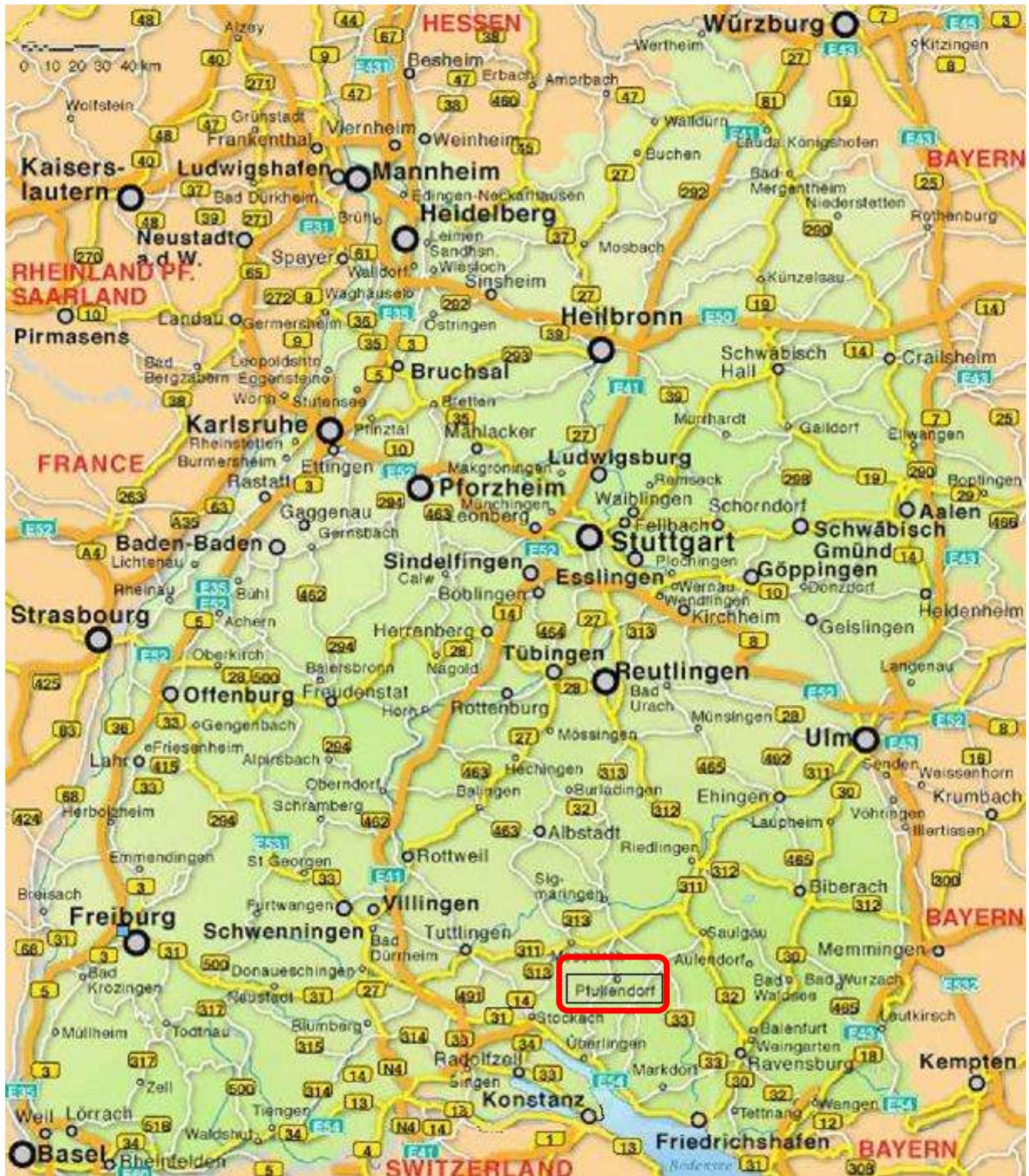
1. Map of Germany
2. Map of Baden-Wuerttemberg
3. Town of Pfullendorf
4. Generaloberst von Fritsch Kaserne
5. Driving directions

MAP OF GERMANY

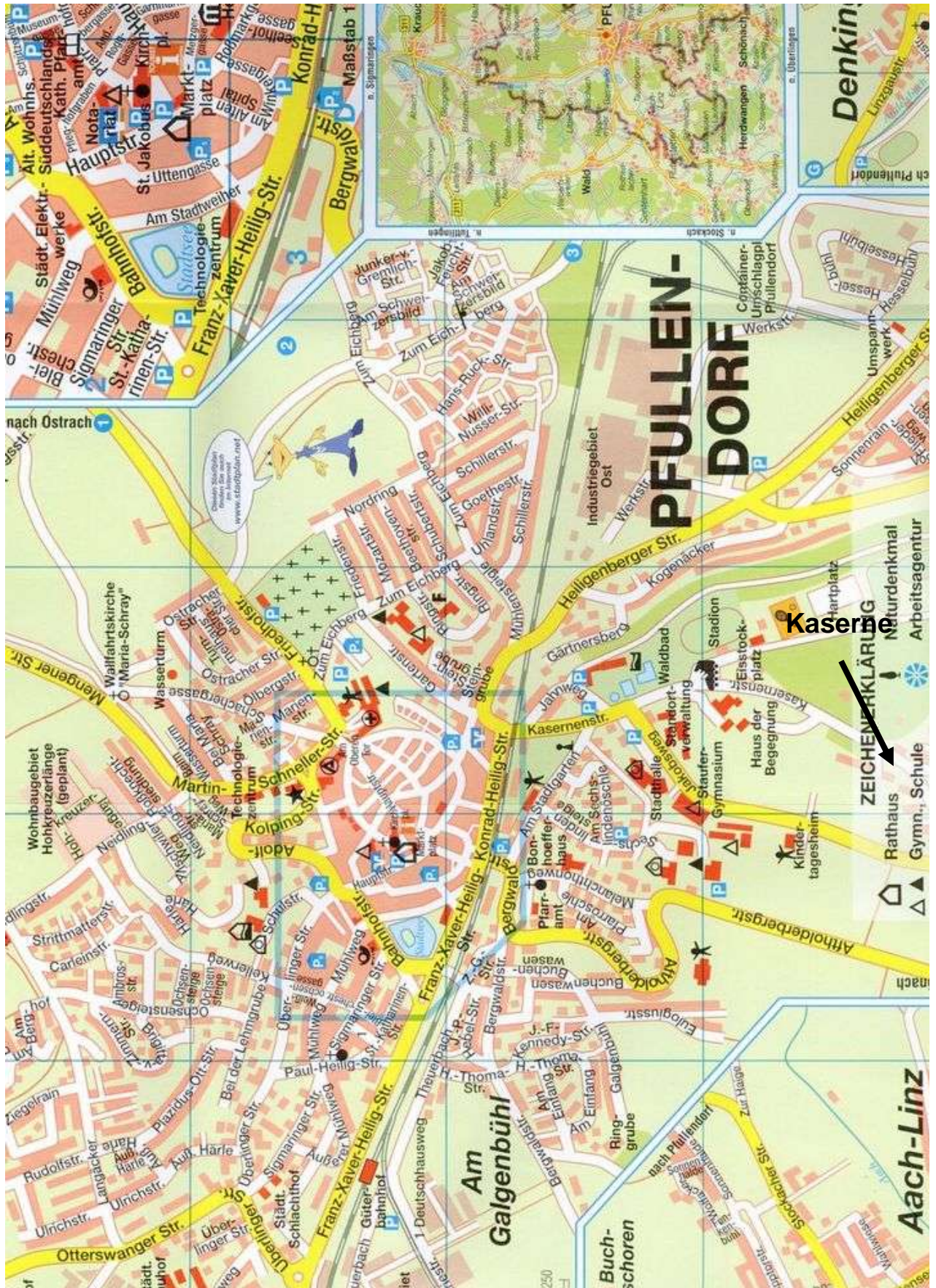
Location of Pfullendorf: Baden-Württemberg, near the Swiss border



MAP OF BADEN-WUERTTEMBERG



TOWN OF PFULLENDORF





GENERALLOBERST-VON- FRITSCH-KASERNE

GENERALLOBERST-VON-FRITSCH-KASERNE



MG: MAIN GATE
A5: OFFICERS' CLUB
N3: HQ/ISTC GE
N2: PAY OFFICE
O: STAFF COMPANY

A1, B1, B2: LRRP COMPANY 200
F2: HQ I WING & PATROL DIVISION
A3: MEDICAL DIVISION, ACCOMMODATIONS, STORES
B3: ACCOMMODATIONS
U1: SURVIVAL DIVISION, GYM

H1: RECO DIVISION
E, F1, D: II WING
OFW: ACCOMMODATIONS
A6: NCO CLUB & SOLDIERS' DINING ROOM

DRIVING DIRECTIONS

1. Driving from STUTTGART Airport (Echterdingen) to PFULLENDORF, the following route is suggested:

- a. Leave Echterdingen (0.3 km)
- b. Turn right: Flughafenrandstraße (1.6 km)
- c. Turn right: B312 (7 km)
Pass by Bernhausen (2.5 km)
- d. Take B27 12km
Take the exit towards: B464 (18 km)
- e. Continue along: B464 (for 5 km)
- f. Pass Reutlingen (3 km)
Continue along: B464 (1.8 km)
Continue along: B28 / B313 / Schieferstraße
Take B28 / B313 / Bantlinstraße (0.6 km)
Exit Reutlingen
- g. Take B313
Take the exit towards: L456
Pass by Pfullingen
Pass by Sigmaringen
- h. L456 Take L456 (7.5km)
- i. Turn right: B311 / Sigmaringer Straße (100 m)
- j. Pass Krauchenwies (1.3 km)
Continue along: B311 (0.5 km)
Turn left: L456 / Bittelschießer Straße (700 m)
Continue along: L456 / Bittelschießer Straße (200 m)
Exit Krauchenwies
- k. Continue along: L456 (9.5 km)
- l. Arrive in Pfullendorf , follow the signs to the Kaserne **Total: 110 km**

2. Driving from MUNICH Airport (F.J. Strauss) to PFULLENDORF, the following route is suggested:

- a. Leave Attaching (2 km)
- b. Continue along: ST2584 (for 0.7 km)
- c. Continue along: A92 / E53 (23 km)
Pass by AK Kreuz Neufahrn (12 km)

Head towards: Exit 1(Lindau,Stuttgart,Augsburg,München-West) (25 km)
Pass by AD Dreieck München-Feldmoching

- d. A99 Close to München, continue along: A99
Pass by AD Dreieck München-Allach (33 km)
Pass by AK Kreuz München-West (36 km)
Pass by AD Dreieck München-Süd-West (43 km)
Pass by AD Dreieck München-Süd-West (44 km)
- e. E54 Continue along: E54
Passing close to Germering (47 km)
Passing close to Landsberg am Lech
- f. A96E54 Continue along: A96 / E54
Passing close to Memmingen (140 km)
Pass by AK Kreuz Memmingen (143 km)
- g. B18E43 Continue along: B18 / E43 / E54 (for 9 km)
Take the exit towards: A960
- h. E43 TakeE43 / E54 for 200 m
- i. A96E43 Continue along: A96 / E43 / E54 (or 5.5 km)
Take the exit towards: Exit 5 (Wangen, Ravensburg, Weingarten, Amtzell)
(187 km)
- j. B32 Turn right: B32 towards: (Ravensburg, Weingarten, Amtzell, Waldburg, Geiselharz-Schauwies, Schattbuch)
Pass by Geiselharz (191 km)
You've been driving for 2 hours, remember to take a break!!!
Pass by Ravensburg (205 km)
Take the exit towards: L286
- k. L286 Take L286
Pass by Altshausen (229 km)
- l. L280 Turn left: L280 (0.2 km)
- m. Pass Ostrach (2.5 km)
Continue along: L280
Turn right: L194 / Pfullendorfer Straße (1.9 km)
Exit Ostrach (244 km)
- n. Take L194 (for 8 km) (252 km)
- o. Arrive in Pfullendorf -Follow signs to the Kaserne **Total: 253km**

MOBILE TRAINING TEAMS (MTTs)

- Patrol Commander's Planning course (2 weeks)
- CQB course (tailor made)
- Sniper refresher course (2 Weeks)
- Patrol Medical course (3 weeks)
- Combat Medical Training course (2 weeks)
- Combat Life Saver course (1 week)
- Recognition courses (1 – 3 weeks) -or tailor made
- Operations Planning course (1 week)

See next page for a MTT Request form.

Note:

- All courses executed with ISTC MTTs can be tailored made IOT meet each Unit needs in training and time.
- Request for MTTs are initially send to ISTC XO who coordinates the requirements (see POC addresses and phone numbers at page 8 para 33).

REQUEST FOR MTT

1. REQUESTING NATION
2. DATES
3. COURSE TO BE TOUGHT
4. DESIRED COURSE SYLLABUS
5. UNIT TO BE TRAINED
6. LOCATION OF THE UNIT
7. NUMBER OF STUDENTS TO BE TRAINED
8. POINT OF CONTACT
9. REMARKS

This list should be forwarded to the ISTC XO / Training Major who will act according to the MOU to co-ordinate and satisfy the request.

ISTC TRNG CALENDAR 2010

(As of 20 Nov 09)

ANNEX V TO
ISTC JI 2010
DATED DEC 09

DI V	COURSE		PER YEAR	MAX LOAD	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
P A T R O L	PATROL CDRS' PLANNING (SOF)	PCPC	2	24	25	05										
	PATROL	PC	1	24		22	19									
	CQB / URBAN (SOF)	CQB	2	24				19	07		05-23					
	ADVANCED CQB (SOF)	ACQB	1	24									13	08		
	UCSTX** (SOF)	UCSTX	1	TASK UNIT										18-29		
S U R V	COMBAT SURVIVAL	CSC	2	30		01-12									22	03
	CAC COURSE		2	30		15-19										06-10
	SNIPER	SC	3	20				19	21	28	30		27	29		
M E D I C	PATROL MEDICAL	PMC	4	24		01 -19	01-19		10-28					18	05	
	COMBAT MEDICAL(SOF)	CMT	2	18				19-30							22	03
	COMBAT LIFESAVER**	CLS	TBD	TBD												
	IED MTMC	IED MTMC	1	15						21-25						
S T A F F / R E C O	UNIFORMS/WPN	CVR	2	24		15-19					05-09					
	CBT VEHICLE	UWR	2	24		22-26					12-16					
	AIR DEFENSE	ADR	2	24			01-05				19-23					
	OPERATIONS PLANNING	OPC	5	30	25-29				24-28	28	02		06-10	11-15		
	ADVANCED OPERATION PLANNING	AOPC	2	30				26	07						22	03
	ASYMMETRIC WF (Supported by JSOU)	ASWF	1	30											08-19	

**ON REQUEST

1. Listed below are the bids for the 1st quarter of 2010. Amendments will be issued when necessary.
2. Any nation desiring to amend their bids may do so in writing to the Training Officer, int phone 2101.
3. Any cancellations taking place after the "turn back" date(6 weeks prior to crs start), will remain payable to the respective nation unless absorbed by another
4. Updates to this document are shaded.
5. The Training Officer will be responsible to all modifications after the turn back date.
6. Standby slots will be given priority according to the date/time of the standby request.
7. SNOs are asked to provide the names of the students for each course to the Division OIC 1 week prior to the commencement of the course.
8. The next Bids Conference (for 2nd QRT 2010 slots) will be held **on Mon 14 Dec 2009 at 09:00h.**
9. To Patrol & Survival courses, when necessary, the 10% overbooking rule will be applied.
10. After the turn back date all crs are open for bidding to NATO member nation's as per WGM 1/2008 decision

Page 1

STANDBY PRIORITY arranged during bids conference is shown with a small letter (a,b,c etc) and has to do with 1 slot of each nation each time (after 1 slot the priority one shifts to the second etc).
STAND-BY SLOTS requested after the bids conference are the last priority (after all mentioned above and will be fulfilled last) and this is shown with a capital letter following the small i.e. D/E etc.
PAYABLE IN ADDITION are slots that are late cancellations after the turn back date.

Error!



2nd QUARTER BIDS 2010

- Listed below are the bids for the 2nd quarter of 2009. Amendments will be issued when necessary.
- Any nation desiring to amend their bids may do so in writing to the Training Officer, int phone 2101.
- Any cancellations taking place after the "turn back" date (6 weeks prior to crs start), will remain payable to the respective nation unless absorbed by another.
- Updates to this document are shaded.
- The Training Officer will be responsible to all modifications after the turn back date.
- Standby slots will be given priority according to the date/time of the standby request.
- SNOs are asked to provide the names of the students for each course to the Division OIC 1 week prior to the commencement of the course.
- The next Bids Conference (for 3rd QRT 2009 slots) will be held on **Wednesday 24 Mar 2010 at 09:00h**.
- To Patrol & Survival courses, when necessary, the 10% overbooking rule will be applied.
- After the turn back date all crs are open for bidding to NATO member nation's as per WGM-1/2008 decision.

SER	COURSE & DURATION	TURN BACK DATE	BEL	DAN	DEU	GRC	ITA	NLD	NOR	TUR	USA	NON MOD	MAX LOAD	BIDS	SEATS OPEN	STAND BY	REMARKS
01	1st Basic CQB Crs SF 19 Apr - 07 May 2010	08.3.2010											24	0	24	0	
02	1st Sniper Crs 19 Apr - 21 May 2010	08.3.2010											20	0	20	0	
03	1st CBT Medic Crs SF 19 Apr - 30 Apr 2010	08.3.2010											18	0	18	0	
04	1st OPS PLAN Advanced 26 Apr - 07 May 2010	15.03.2010											30	0	30	0	
06	3rd Patrol Medical 10 - 26 May 2010	26.03.2010											24	0	24	0	
06	2nd OPS PLAN Basic 24 - 26 May 2010	13.04.2010											30	0	30	0	
07	2nd Sniper Crs 21 Jun - 23 July 2010	10.06.2010											20	0	20	0	
08	IED MEDICAL TMC 21 Jun - 25 Jun 2010	10.06.2010											15	0	15	0	
09	3rd OPS PLAN Basic 28 Jun - 02 July 2010	17.06.2010											30	0	30	0	
TOTAL STUDENTS per NATION			0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			0	0	0	0	0	0	0	0	0	0	0	0	0	0	

STANDBY PRIORITY

BOOKED SEATS

PAYABLE IN ADDITION

STANDBY PRIORITY arranged during bids conference is shown with a small letter (a,b,c etc) and has to do with 1 slot of each nation each time (after 1 slot the priority one shifts to the second etc)

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PAYABLE IN ADDITION are slots that are late cancellations after the turn back date

3rd QUARTER BIDS 2010



- Listed below are the bids for the 3rd quarter of 2009. Amendments will be issued when necessary.
- Any nation desiring to amend their bids may do so in writing to the Training Officer, int phone 2101.
- Any cancellations taking place after the "turn back" date(6 weeks prior to crs start), will remain payable to the respective nation unless absorbed by another.
- Updates to this document are shaded.
- The Training Officer will be responsible to all modifications after the turn back date.
- Standby slots will be given priority according to the date/time of the standby request.
- SNOs are asked to provide the names of the students for each course to the Division OIC 1 week prior to the commencement of the course
- The next Bids Conference (for 4th QRT 2009 slots) will be held **on Wednesday 02 Jun 2010 at 09:00h.**
- To Patrol & Survival courses, when necessary, the 10% overbooking rule will be applied.
- After the turn back date all crs are open for bidding to NATO member nation's as per WGM -1/2008 decision

SER	COURSE DURATION	TURN BACK DATE	BEL	DAN	GER	GRC	ITA	NLD	NOR	TUR	USA	NON MOU	MAX LOAD	BIDS	SEATS OPEN	STAND BY	REMARKS
01	2nd Basic CQB Crs SF 05 - 23 Jul 2010	24.05.2010											24	0	24	0	
02	2nd RECO Unit - Weap 05 - 09 Jul 2010	24.05.2010											24	0	24	0	
03	2nd RECO Cbt Vehicles 12 - 16 Jul 2010	31.05.2010											24	0	24	0	
04	2nd RECO Air - Def 19 - 23 Jul 2010	07.06.2010											24	0	24	0	
05	4th OPS PLAN Basic 06 -10 Sep 2010	26.07.2010											30	0	30	0	
06	Advanced CQB Crs SF 13 Sep - 08 Oct 2010	30.07.2010											24	0	24	0	
07	3rd Sniper Crs 27 Sep - 29 Oct 2010	31.08.2010											20	0	20	0	
TOTAL STUDENTS per NATION			0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			0	0	0	0	0	0	0	0	0	0	0	0	0	0	



STANDBY PRIORITY arranged during bids conference is shown with a small letter (a,b,c etc) and has to do with 1 slot of each nation each time (after 1 slot the priority one shifts to the second etc)

STAND-BY SLOTS requested after the bids conference are the last priority (after all mentioned above and will be fulfilled last) and this is shown with a capital letter following the small i.e. D,E etc

PAYABLE IN ADDITION are slots that are late cancellations after the turn back date

4th QUARTER BIDS 2010



1. Listed below are the bids for the 4th quarter of 2009. Amendments will be issued when necessary.
2. Any nation desiring to amend their bids may do so in writing to the Training Officer, int phone 2101.
3. Any cancellations taking place after the "turn back" date(6 weeks prior to crs start), will remain payable to the respective nation unless absorbed by another.
4. Updates to this document are shaded
5. The Training Officer will be responsible to all modifications after the turn back date.
6. Standby slots will be given priority according to the date/time of the standby request.
7. SNOs are asked to provide the names of the students for each course to the Division OIC 1 week prior to the commencement of the course.
8. The next Bids Conference (for 1st QRT 2011 slots) will be held on Wednesday 01 Sep 2009 at 09:00h.
9. To Patrol & Survival courses, when necessary, the 10% overbooking rule will be applied.
10. After the turn back date all crs are open for bidding to NATO member nation/s as per WGM-1/2008 decision.

SER	COURSE DURATION	TURN BACK DATE	BEL	DAN	GER	GRC	ITA	NLD	NOR	TUR	USA	NON MDU	MAX LOAD	BIDS	SEATS OPEN	STAND BY	REMARKS
1	5th OPS PLAN Basic 11 - 15 Oct 2010	31.08.2010											30	0	30	0	
2	UC STX - 1 2010 18 - 29 Oct 2010	06.09.2010											24	0	24	0	
3	4th Patrol Medical Crs 18 Oct - 05 Nov 2010	06.09.2010											24	0	24	0	
4	ASYMETRIC WRF CRS 08 - 19 Nov 2010	27.10.2010											42	0	42	0	
5	2nd PCPC SF 22 Nov - 03 Dec 2010	11.10.2010											24	0	24	0	
6	2nd Cdt Survival w CAC 22 Nov - 03 Dec 2010	11.10.2010											30	0	30	0	
7	2nd CBIT Medic Crs SF 22 Nov - 03 Dec 2010	11.10.2010											18	0	18	0	
8	2nd OPS PLAN Advanced 22 Nov - 03 Dec 2010	11.10.2010											30	0	30	0	
9	2nd CAC CRS 06 10 Dec 2010	11.10.2010											30	0	30	0	
TOTAL STUDENTS per NATION			0	0	0	0	0	0	0	0	0	0	0	0	0	0	



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STAND-BY SLOTS requested after the bids conference are the last priority (after all mentioned above and will be fulfilled last) and this is shown with a capital letter following the small i.e. D,E etc

PAYABLE IN ADDITION are slots that are late cancellations after the turn back date